

BRAC AFGHANISTAN ANNUAL REPORT 2018

#### **CONTENT**

- 2 Letter from the Executive Director
- 3 Letter from the Country Representative
- 4 Building a world we want
- 6 Our vision, mission and values
- 7 Safeguarding for all
- 8 About us
- 9 Stichting BRAC International Management as of 31 July 2018
- 10 Stichting BRAC International Supervisory Board
- 14 Afghanistan Governance and Management
- **14** Development Partners
- **16** Education
- 18 Health
- 20 Citizens' Charter Afghanistan Project
- 22 Capacity Development Programme
- 24 BRAC Afghanistan
- **25** Financials



### LETTER FROM THE EXECUTIVE DIRECTOR

Gender inequity is a pervasive problem locally, nationally and globally. Not only does it affect the individual lives of both women and men, but it stunts economic growth and hinders sustainable development.

Gender gaps persist in social, economic, cultural and political spheres. Women, until today, do not have equal access to education, healthcare, decent work or representation in political and economic decision-making processes, and are often paid less than men for the same work. Out of the total number of people in the world who are illiterate, women make up 66%.

Human rights allow people to live with dignity, freedom, equality and justice. Gender equity is a fundamental human right, and an essential prerequisite to eradicating poverty and building a peaceful and sustainable world. It is why the United Nations set Sustainable Development Goal 5 as a call to achieve gender equality and empower women and girls everywhere. As an organisation working towards a more equitable future for all, we are committed to advancing our efforts in meeting this goal.

Our empowerment and livelihood for adolescents (ELA) programme socially and financially empowers teenage girls in Liberia, Nepal, Sierra Leone, Tanzania, and Uganda. 20,649 girls accessed life skills and financial literacy training in 2018. We work in countries with the highest rates of child marriage and teenage pregnancy, with a holistic combination of social awareness, life skills and mentoring giving girls a second chance at education and increasing their confidence.

When girls are socially aware of their rights, they find the confidence to assert themselves and resolve conflict. Through our education programmes in Afghanistan, Liberia, Philippines, Tanzania, and Uganda, we helped

25,016 girls in 2018 understand that education is a necessity to avoid early marriage, poverty, and inequity.

Approximately 1.7 billion adults in the world do not have access to formal financial services, and over half of them are women, according to the World Bank. We provide households living in poverty with financial access, create self-employment opportunities, and harness the entrepreneurial skills of women. We reached around 600,000 women in six countries in Africa and Asia through our microfinance programme in 2018.

We focus on women and young people by supporting them to increase their income and improve food security and wellbeing through our agriculture, food security and livelihood programme across Africa and Asia.

We look forward to continuing on the journey to strengthen our efforts for a gender-equal world. We will reach an additional 192,000 girls by 2020 with robust livelihood training programmes that will ensure sustainable economic independence. We want to see a future where women all over the world have the opportunity to reach their full potential.

Mund

Faruque Ahmed Executive Director BRAC International

### MESSAGE FROM THE COUNTRY REPRESENTATIVE

I am delighted to see that despite many daunting challenges BRAC Afghanistan has made 2018 a year of success. We were able to focus on target milestones and ignited the organisation's credibility at regional, national, and international levels.

In 2018, we implemented 9 projects in the areas of education, health, capacity building, and rural development. With an annual budget of USD 19 million we provided education to marginalized girls, ensured health services in hard to reach areas, built human capital for social development processes, and ensured citizen's charter. Our holistic approach to poverty alleviation provided education opportunities to 49,147 girls through community-based schools. As a part of improving the quality of schools in Afghanistan, BRAC developed teaching-learning capacity of 764 teachers from 300 government schools and 788 community-based schools. We also provided stipends to 2000 girls living in extreme poverty.

Through our health programme, BRAC Afghanistan created 78 health centers to reduce child mortality, improve maternal health, combat tuberculosis, malaria, and other diseases. Furthermore, BRAC improved the delivery of core infrastructure and social services through strengthened Community Development Councils (CDCs) under the Citizens' Charter Afghanistan project. The CCAP engages communities to strengthen democratic process, build united villages, and channelize government resources.

We received an appreciation letter and crest from the Upper House of the National Assembly of Afghanistan for our pioneering contribution in the rural development of Afghanistan. Mr. Anwar Hossain, previous Country Representative of BRAC Afghanistan and current Regional Director for Asia Region, received Asian Leadership Award for his pioneering leadership role in the development sector.

BRAC Afghanistan family now teams up with 3,410 staff including associates and teachers in the community. We have partnered with seven local NGOs, Ministry of Education, Ministry of Public Health, Ministry of Rural Rehabilitation and Development, Technical and Vocational Education Directorate, DFID, and UNDP to work towards development.

I take this opportunity to express my gratitude to the people we serve for their unremitting support, Government of Afghanistan and development partners for trusting us and choosing us their partner towards bringing positive changes in Afghanistan. I thank our colleagues in Afghanistan, Head Quarters, affiliate offices, and look forward to working collectively towards creating an Afghanistan free from inequalities, where opportunities are created to realize everyone's potentials.

Sincerely,

Ale

Md. Siddique Ali
Acting Country Representative
BRAC Afghanistan

2 | Annual Report 2018
Annual Report 2018



#### **BUILDING A WORLD WE WANT**

The idea behind Stichting BRAC International is to change systems of inequity. We act as a catalyst, creating platforms for people to realise their potential. Set up as a non-profit foundation in the Netherlands to govern and manage all BRAC entities outside Bangladesh, except for our affiliates. The entities are legally registered with relevant authorities in compliance with all applicable legal and regulatory requirements.



#### **SOCIAL ENTERPRISES**

Solutions for social challenges and surplus for greater impact: Initiatives that engage individuals, micro and small enterprises as suppliers, producers and consumers.



#### SOCIAL DEVELOPMENT

Facilitating social transformation through eight programmatic priorities: Eliminating extreme poverty, expanding financial choices, employable skills for decent work, climate change and emergencies, gender equality, universal healthcare, pro-poorurban development, investing in the next generation.



#### **BRAC BANGLADESH**

We were born in Bangladesh and now we operate in 11 countries across Asia and Africa. BRAC is a global leader in developing cost-effective, evidence-based programmes, and has been ranked the #1 NGO in the world for the last four years consecutively by NGO Advisor.



#### **HUMANITARIAN RESPONSE**

Ensuring that the most vulnerable, marginalised populations can mitigate risks, save lives, protect livelihoods, and build back better from disasters and crises. We provided nearly 60,000 people with life-saving assistance in Myanmar, following the devastating flood in July 2018, in close collaboration with the government and other stakeholders.



#### **AFFILIATES**

#### **BRAC USA**

The North American affiliate of BRAC. BRAC USA provides comprehensive support to BRAC around the world by raising awareness about its work and mobilising resources to strengthen programmes.

#### **BRAC UK**

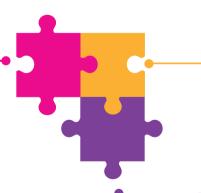
The European affiliate of BRAC. BRAC UK works to raise resources for BRAC programmes in Africa and Asia by developing partnerships with local and global organisations, donor agencies, academic and research institutions and governments.





#### VISION

A world free from all forms of exploitation and discrimination where everyone has the opportunity to realise their potential.



#### **MISSION**

Our mission is to empower people and communities in situations of poverty, illiteracy, disease and social injustice. Our interventions aim to achieve large scale, positive changes through economic and social programmes that enable men and women to realise their potential.

VALUES

INTEGRITY
INNOVATION
INCLUSIVENESS
EFFECTIVENESS

## **₹**

#### **SAFEGUARDING FOR ALL**

#### WHAT IS SAFEGUARDING?

'Safeguarding' refers to the ways of protecting individuals from any kind of misconduct or harassment including - sexual harassment, oppression, intimidation, humiliation, violence, discrimination, neglect and exploitation.

#### BRAC'S SAFEGUARDING POLICY IS MEANT FOR:







#### WHO ARE MOST PRONE TO SAFEGUARDING RISKS?







Women





Children A

Adolescents

Adults with special needs

People with disabilities

#### SAFEGUARDING RESPONSIBILITIES OF BRAC'S EMPLOYEES AND VOLUNTEERS

- Ensure safeguarding for everyone involved, starting from the programme design to its implementation.
- Ensure employees of all parties involved are aware of safeguarding-related issues before signing a contract with a donor and/or partner organisation.
- Verify the moral values of all applicants during recruitment.
- Develop a clear understanding of what constitutes as harassment, and share that information with others.
- Inform relevant authorities immediately upon witnessing an incident of harassment.

### SAFEGUARDING IS EVERYONE'S RESPONSIBILITY

6 | Annual Report 2018 Annual Report 2018



#### STICHTING BRAC INTERNATIONAL

Set up in 2009 as a non-profit foundation in the Netherlands to govern and manage all BRAC entities outside Bangladesh, except for our affiliates. In each of these countries, the entities are legally registered with relevant authorities in compliance with all applicable legal and regulatory requirements.

# Gender equality is a prerequisite for a just and humane society Sir Fazle Hasan Abed Founder & Chairperson, BRAC

#### BRAC INTERNATIONAL HOLDINGS B.V.

Set up in 2010 as a private limited liability company under the laws of the Netherlands and is a wholly-owned subsidiary of Stichting BRAC International. It is a socially responsible for profit organisation, engaging people in economic activities, and creating sustainable income generating activities for themselves. It provides funding for the social development programmes under Stichting BRAC International. The core focus is to provide microfinance services to people who are financially constrained and marginalised, and people who do not have access to the financing facilities offered by banks and other non-bank financial institutions.

#### **OUR AFFILIATES**

Founded in 2006 to raise our profile globally. They play a critical role building awareness, developing new business plans, mobilizing resources, and maintaining effective partnership with institutional donors, foundations, NGOs, research organisations as well as the media. They collaborate with international counterparts to design and implement cost-effective and evidence-based poverty innovations worldwide.

#### **BRAC USA**

The North American affiliate, BRAC USA provides comprehensive support to BRAC around the world by raising awareness about its work and mobilising resources to strengthen programmes.

#### **BRAC UK**

The European affiliate, BRAC UK works to raise resources for BRAC programmes in Africa and Asia by developing partnerships with local and global organisations, donor agencies, academic and research institutions and governments.



## STICHTING BRAC INTERNATIONAL MANAGEMENT AS OF 31 JULY, 2018

#### **MANAGEMENT BOARD**



EXECUTIVE DIRECTOR



SHAMERAN ABED

SENIOR DIRECTOR
Microfinance, Ultra Poor Graduation
BRAC and BRAC International



LAMIA RASHID

DIRECTOR

Africa Region

BRAC International



ANOWAR HOSSAIN

DIRECTOI

Asia Regio

#### **OTHER DIRECTORS**



HANS ESKES

DIRECTOR
BRAC International Holding B.V.



DIRK BROER BOOY
SENIOR DIRECTOR
Programme Development,
Resource Mobilisation and Learning,
BRAC and BRAC International



MUNMUN CHOWDHURY

CHIEF PEOPLE OFFICER
BRAC International



MOUTUSHI KABIR

DIRECTOR

Communications and Outreach

BRAC and BRAC International



NANDA DULAL SAHA

DIRECTOR
Internal Audit
BRAC and BRAC International



KENNETH CAROL VAN TOLL

DIRECTOR
Fundraising
BRAC International



### STICHTING BRAC INTERNATIONAL SUPERVISORY BOARD



Sir Fazle Hasan Abed KCMG Founder and Chairperson

**Stichting BRAC International Supervisory Board BRAC International Holdings B.V. Supervisory Board** 

Sir Fazle was born in 1936 in Bangladesh. He studied Accountancy in London, qualifying as a Cost Management Accountant in 1962. While he was working as a senior corporate executive at Pakistan Shell, the 1970 cyclone and 1971 Liberation War in Bangladesh dramatically changed the direction of his life. He left his job and moved to London, where he helped initiate Action Bangladesh and HELP Bangladesh in support of the Liberation War.

Early in 1972, after the war was over, he returned to the newlyindependent Bangladesh, finding the economy in ruins. The return of 10 million refugees, who had sought shelter in India during the war, called for urgent relief and rehabilitation efforts. Sir Fazle established BRAC to address the needs of refugees in a remote area of northeastern Bangladesh, guided by a desire to help the poor develop their own capacity to better manage their lives.

Today BRAC is one of the largest NGOs in the world, operating across eleven countries in Africa and Asia. Its primary objectives are to alleviate poverty and empower the poor. In 2019, for the fourth consecutive year, BRAC was ranked first among the world's top 500 NGOs by Genevabased 'NGO Advisor' in terms of impact, innovation and sustainability.

Sir Fazle has been honoured with numerous national and international awards for his achievements in leading BRAC, including the LEGO Prize (2018), Laudato Si' Award (2017), Jose Edgardo Campos Collaborative Leadership Award, South Asia Region (2016), Thomas Francis, Jr. Medal in Global Public Health (2016), World Food Prize (2015), Trust Women Hero Award (2014), Spanish Order of Civil Merit (2014), Leo Tolstoy International Gold Medal (2014), CEU Open Society Prize (2013), Inaugural WISE Prize for Education (2011), Entrepreneur for the World Award (2009), David Rockefeller Bridging Leadership Award (2008), Inaugural Clinton Global Citizen Award (2007), Henry R. Kravis Prize in Leadership (2007), Palli Karma Shahayak Foundation (PKSF) Award for lifetime achievement in social development and poverty alleviation (2007), UNDP Mahbubul Haq Award for Outstanding Contribution to Human Development (2004), Gates Award for Global Health (2004), Gleitsman Foundation International Activist Award (2003), Schwab Foundation's Social Entrepreneurship Award (2003), Olof Palme Prize (2001), InterAction Humanitarian Award (1998) and Ramon Magsaysay Award for Community Leadership (1980).

He is also recognised by Ashoka as one of the 'global greats' and is a founding member of its prestigious Global Academy for Social Entrepreneurship. He was a member of the Commission on Health Research for Development (1987-90), the Independent South Asian Commission on Poverty Alleviation (1991-92) and the High-level Commission on Legal Empowerment of the Poor (2005-2008). In 2009, he was appointed Knight Commander of the Most Distinguished Order of St. Michael and St. George by the British Crown in recognition of his services to reducing poverty in Bangladesh and internationally. Sir Fazle was a member of the Group of Eminent Persons appointed by the UN Secretary-General in 2010 to advise on support for the Least Developed Countries. In 2014 and 2017, he was named in Fortune Magazine's List of the World's 50 Greatest Leaders.

The many honorary degrees received by Sir Fazle Hasan Abed include those from Princeton University (2014), the University of Oxford (2009), Columbia University (2008) and Yale University (2007). He was a visiting scholar at Harvard University in 1981.



**Sylvia Borren** Vice Chair

Stichting BRAC International Supervisory Board BRAC International Holdings B.V. Supervisory Board

Sylvia Borren has worked all her life within and for civil society organisations, both professionally and as a volunteer.

She was part of the Dutch and global women's and sexual rights movements (COC, ILGA, IWC for a just and sustainable Palestinian-Israeli peace) and is now advisor to the UN Women National Committee Netherlands and ATRIA (the Institute on gender equality and women's history). Ms Borren was part of the anti-poverty movement (director of Oxfam Novib 1994-2008, cochair of the Global Call to Action against Poverty and EEN) and is now the Vice Chair of the Stichting BRAC International Supervisory Board.

She was on two national governmental advisory commissions (for Youth Policy and the Advisory Council on International Affairs), co-chair of the Worldconnectors (a Dutch think tank), on the board of a large mental health institute (Altrecht), worked as an organisational consultant with De Beuk for many years, led the project Quality Educators for All with the trade union Education International, and continues to be a member of the Worldconnectors

Ms Borren was recently director of Greenpeace Netherlands (2011-2016), part of the Forest Stewardship Council Netherlands, and is now on the advisory commission of Staatsbosbeheer, which manages nature reserves.

She is now a freelance consultant at 'Working for Justice' and a senior adviser for Governance & Integrity.



**Dr Debapriva Bhattacharva** 

#### **Stichting BRAC International Supervisory Board**

Dr Debapriya Bhattacharya, a macroeconomist and public policy analyst, is a Distinguished Fellow at the Centre for Policy Dialogue (CPD), Dhaka, where he was its first Executive Director. He was the Ambassador and Permanent Representative of Bangladesh to WTO and UN Offices in Geneva and Vienna and former Special Advisor on LDCs to the Secretary General of UNCTAD. Earlier, he was a Senior Research Fellow at the Bangladesh Institute of Development Studies (BIDS).

He studied in Dhaka, Moscow, and Oxford. Visiting positions held include Senior Fulbright Fellow at the Center for Global Development, Washington DC. He serves on the boards and working groups of various leading institutions and editorial boards of reputed journals including Oxford Development Studies. He was General Secretary of the Bangladesh Economic Association for three consecutive terms.

Dr Bhattacharya chairs the Southern Voice, a network of 50 think tanks from Africa, Asia, and Latin America, dedicated to following up and reviewing the implementation of the Sustainable Development Goals (SDGs). He led the pioneering multi-country studies on shaping the 2030 Agenda of the United Nations, data deficits of SDG monitoring, and early signals of SDG implementation in the developing countries. He also chairs LDC IV Monitor, an independent partnership of eight international organisations and academic institutions engaged in monitoring the outcome of the fourth United Nations Conference on the Least Developed Countries.

He serves as the Convenor of the Citizen's Platform for SDGs, Bangladesh - a platform of more than 100 NGOs and private sector bodies, seeking to contribute to the delivery of the SDGs at the country level.

He recently edited the volume Bangladesh's Graduation from the Least Developed Countries Group: Pitfalls and Promises, Routledge (2018); Southern Perspectives on the Post-2015 International Development Agenda, Routledge, London (2017); team leader of the study Quest for Inclusive Transformation of Bangladesh: Who Not to be Left Behind (2017).



Shabana Azmi Member

#### **Stichting BRAC International Supervisory Board**

**Shabana Azmi** is an internationally celebrated film and theatre actress. She has won five national and five international awards for best actress.

She is a highly respected social activist and tireless campaigner for the rights of women, slum dwellers, and the underprivileged. She heads the Mijwan Welfare Society (MWS), an NGO that works for empowerment of the girl child in rural India. MWS works on education, primary health and sanitation, skill development, and employment generation.

Ms Azmi was nominated to The Rajya Sabha by the President of India in 1997. She is a recipient of the Padmashri and Padma Bhushan. She was awarded the Gandhi International Peace Prize in 2006. At the bicentennial celebrations of international human rights in Paris in 1989, she was honoured along with Mother Theresa by President Mitterand of France. She also won the Crystal Award at the World Economic Forum 2006. She has been conferred five Doctorates by renowned universities, both national and international. She has received the prestigious Martin Luther King, Rosa Park, and Chavez Awards and is a visiting professor at the University of Michigan. A former UN Goodwill Ambassador for Population and Development, she continues to work on issues of public health. She has recently been nominated as Global Leadership Ambassador for Women in Public Service Project initiated by Hillary Clinton.



**Shafiqul Hassan** Member

**Stichting BRAC International Supervisory Board** 

**Shafigul Hassan** is the managing director of Echo Sourcing Limited UK and Echotex Limited Bangladesh, Echotex received Bangladesh's National Environmental Award, Metropolitan Chamber of Commerce and Industry. Dhaka's Environmental Award, and J Sainsbury plc's Corporate Social Responsibility Award in 2010. Echotex was also awarded Best Clothing Supplier in 2011 as well as Best Clothing Supplier and Supplier of the Year in 2012 by J Sainsbury plc.

Mr Hassan co-founded a premium clothing label called Ninety Percent, launched in 2018, that shares ninety percent of its distributed profits between social and environmental causes, along with the people who are involved in making the clothes. He is the co-founder of Children's Hope, an NGO that works to educate slum children in Dhaka.

He obtained his undergraduate degree from City University, London and postgraduate degrees from Aston University, Birmingham, UK.



Irene Khan Member

**Stichting BRAC International Supervisory Board** 

**Irene Zubaida Khan** is director general of the International Development Law Organization (IDLO). The first woman to hold this office, she took up her position on January 1, 2012.

An international thought leader on human rights, gender, and social justice issues, Ms Khan was secretary general of Amnesty International from 2001 to 2009. Prior to that, she worked for the UN High Commissioner for Refugees for 21 years at headquarters and in various field operations. She was visiting professor at the State University of New York Law School (Buffalo) in 2011.

10 | Annual Report 2018 Annual Report 2018 | 11 Irene sits on the boards of several international human rights and development organisations. She is the recipient of numerous honorary degrees and prestigious awards, including the City of Sydney Peace Prize in 2006 for her work to end violence against women and girls. Her book, The Unheard Truth: Poverty and Human Rights, has been translated into seven languages.

Born in Bangladesh, Ms Khan studied law at the University of Manchester and Harvard Law School.



**Parveen Mahmud FCA** Member

Stichting BRAC International Supervisory Board BRAC International Holdings B.V. Supervisory Board

**Parveen Mahmud,** in her varied professional career has worked with social innovations, entrepreneurship, and sustainable development. Ms Mahmud started her career with BRAC, and has worked with international NGOs and development agencies. She was the deputy managing director of PKSF, Bangladesh's apex funding organisation for Microfinance Institutes. She is the founding managing director of Grameen Telecom Trust.

She was a partner in ACNABIN & Co, Chartered Accountants. She is the first female president of the Institute of Chartered Accountants of Bangladesh (ICAB), as well as the first female board member of the South Asian Federation of Accountants (SAFA), the apex accounting professional body of SAARC. She is the chairperson of CA Female Forum - Women in Leadership Committee, ICAB and is the vice chairperson of the Women in Leadership Committee of SAFA.

Ms Mahmud sits on numerous boards, including Stichting BRAC International, Apex Footwear Ltd, Grameenphone Ltd, Linde Bangladesh

Ltd, Manusher Jonnyo Foundation, Transparency International Bangladesh, and Centre for Policy Dialogue. She is the chairperson of UCEP Bangladesh, Shasha Foundation, and was chairperson of MIDAS, Shasha Denims Ltd, and Acid Survivors' Foundation. Ms Mahmud is also a member of the International Chamber of Commerce, Bangladesh. She was a member of the National Advisory Panel for SME Development of Bangladesh, founding board member of SME Foundation, and Convenor, SME Women's Forum.

Ms Mahmud is the recipient of Ananynna Top Ten Women - 2018 Award, Women at Work - 2017 Award from Bangladesh Association of Software and Information Services, and Women of Inspiration Awards 2017 from the Bangladesh Organisation for Learning & Development. She received the Begum Rokeya Shining Personality Award 2006 for women's empowerment from Narikantha Foundation.



**Dr Mushtaque Chowdhury** Vice Chairperson

Stichting BRAC International Supervisory Board

**Dr Mushtaque Chowdhury** is a professor of population and family health at Columbia University's Mailman School of Public Health, New York and has worked as a MacArthur/Bell Fellow at Harvard University.

Dr Chowdhury is one of the founding members of the Bangladesh Education Watch and Bangladesh Health Watch. He is on the board and committees of several organisations and initiatives, including the Advisory Boards of the London School of Economics' South Asia Centre and the Lead Group for Scaling Up Nutrition Movement at the UN. He is a founding member of the Board of Trustees of the Humanitarian Leadership Academy in London and is the chair of the Asia-Pacific Action Alliance on Human Resources for Health (AAAH). Dr Chowdhury is also a member of the Technical Advisory Committee of Compact2025 at International Food Policy Research Institute (IFPRI), Expert Group on scaling up in Education at the Results for Development (R4D), and Leaders Group of Sanitation and Water for ALL (SWA) at Unicef Headquarters. He is also a senior adviser at the Bangladesh Institute of Development Studies (BIDS).

Dr Chowdhury was a coordinator of the UN Millennium Task Force on Child Health and Maternal Health, set up by former UN Secretary General Kofi Angan

Dr Chowdhury has received a number of awards, including Humanitarian Award from the Distressed Children International at Yale University in 2013, the Medical Award of Excellence from Ronald McDonald House Charities in USA in 2017, and the Most Impactful Book Award from the University Press Limited in 2018.

Dr Chowdhury has published several books and over 200 articles in peer-reviewed international journals, including the The Lancet, Journal of International Development, and The Scientific American.

Dr Chowdhury holds a PhD from the London School of Hygiene and Tropical Medicine, an MSc from the London School of Economics, and a BA from the University of Dhaka.



**Dr Fawzia Rasheed**Member

**Stichting BRAC International Supervisory Board** 

**Dr Fawzia Nazli Rasheed** is a programme and governance analyst. She has worked within 30 countries to evaluate and develop initiatives, national plans, and broker intergovernmental collaborations and public private partnerships. As Senior Policy Adviser at separate junctures to the World Health Organisation, UNAIDS, and The Global Fund, she undertook organisational reforms and developed strategic plans. She has also supported programme development in Asia and Africa for several INGOs, including CARE International, and Médecins Sans Frontières International.

She is currently Senior Advisor to the Aga Khan Development Network and a technical review panel member for AmplifyChange.

Her governance work includes conceptualising a performance-based funding system to strengthen country oversight for all programmes of The Global Fund; developing the Electoral Integrity Initiative (currently based within the Kofi Annan Foundation); and analysis of governance issues related to natural resource extraction for the Africa Progress Panel towards improved stewardship and banking reforms. As a board member/trustee of organisations, she has drafted constitutions and deployed anonymous, transparent tools for board elections and evaluations.

Dr Rasheed has a PhD in immunology/medicine from the London School of Hygiene and Tropical Medicine.



Victoria Sekitoleko Member

**Stichting BRAC International Supervisory Board** 

**Victoria Balyejusa Sekitoleko** is a former Minister of Agriculture in the Ugandan government. She was a representative of the United Nations Food and Agriculture Organization (FAO) in China, Mongolia, and South Korea, and previously served as the FAO's representative in Ethiopia to the African Union and to the Economic Community for Africa.

Ms Sekitoleko is currently the chair of the governing board of the Uganda Agribusiness Alliance, which unites all those involved in the industry to optimise their ability to profitably and sustainably pursue the many global opportunities in the world's largest industry.

In 2010, Victoria founded the Uganda Community Cultural Center which trades as Speakers Forum. This trains professionals to become skilled presenters and also supports community libraries.

Ms Sekitoleko was educated at Makerere University in Kampala, where she attained a BSc in Agriculture majoring in Farm Management and Extension.

#### GROUP FINANCE AND AUDIT COMMITTEE

Composition of the present finance and audit committee is as follows:

Ms. Parveen Mahmud, Chair Dr Muhammad Musa, Member

Ms. Sylvia Borren, Member

Mr. Faruque Ahmed, Member

Mr. Hans Eskes, Member

Mr. Abhijit Gupta, Acting Secretary of the Committee

The primary function of the finance and audit committee is to assist the governing board in fulfilling its responsibilities on the:

- Financial reporting and budgeting processes
- System of internal controls and risk assessment
- Compliance with legal and regulatory requirements
- Qualifications, independence, and performance of the external auditors
- Qualifications, independence, and performance of the internal auditfunction

12 | Annual Report 2018 | Annual Report 2018



## AFGHANISTAN GOVERNANCE AND MANAGEMENT

#### **Country Advisory Council Members**

- 1. Mohammad Ehsan Zia (Chair)
- 2. Shinkhai Karokhail
- 3. Aziz Rafee
- 4. Dr Sima Samar

#### **Country Management Team**

- 1. Md. Siddique Ali, Acting Country Representative
- 2. Md Shohiduzzaman, Head of Finance (Acting)
- 3. Bismillah Stanikzai, Head of HRD
- 4. Dr Nasimullah Bawar, Programme Manager, Health
- 5. Saifullah Saifi, Programme Manager, CCAP
- 6. Lailuma Kakar, Senior Faculty Member and In-Charge, CDP
- 7. Muhammad Nabeel Arif, Head of Internal Audit
- 8. Md Abdul Alim, Research Fellow
- 9. Masud Rana, Communications and Compliance Manager



### **DEVELOPMENT PARTNERS**

















#### **SITUATION**

Conflicts and insecurities have adversely affected Afghanistan's education sector for the past three decades. An estimated two-third of the Afghan girls do not attend schools. Insecurity, poverty, and displacement are driving out girls from schools. Among 3.7 million out of school children, 60% are girls. Only 35% of adolescent girls are literate, compared to 66% of adolescent boys. The socio-political and humanitarian crises facing the country results in a fragile education system, natural disasters such as floods, earthquakes, and landslides make raises safety concerns and families find it difficult to send their children to schools. Furthermore, structural problems in the system and inefficient resource management also act as barriers.

#### **OUR INTERVENTION**

BRAC Afghanistan communicates the benefits of having schools in the villages, strengthening rural communities for operating their own schools, and making local governments more responsive to educational challenges. We operate 263 Community Based Secondary Girls schools (CBGS) in 10 provinces of Afghanistan under Girls' Education Challenge -Transition (GEC-T) project, funded by DFID.

Girls completing primary education supported Community Based Girls' Schools, transition to Community Based Secondary Schools and government hub schools. We have also started technical and vocational education and training centres for girls who dropped out of education, and we create alternate livelihood opportunities for them. We offer stipends to students who are living in extreme poverty to continue with their education. We formed community groups

including parents, local elites, and school management shura members so that schools have a violence-free and learner-friendly environment. We construct schools to create education opportunities for girls near to their communities. We train teachers from community schools and government schools and provide learning materials to students. Our students participate in extra-curricular activities such as wall magazine, reading competition, drama performance, essay writing and have shown greater leadership qualities.

#### **MOVING FORWARD**

A strong education system is important in getting more children in school, making them finish schooling, and helping them to become healthy and responsible citizens. We look forward to scaling up our interventions by supporting the government, community based girls' school teachers, and community leaders through training. We will focus on strengthening our relationship with relevant government departments, donor agencies, and community people. The impacts and the best practices will act as a benchmark to move forward with our projects.





#### **PASSPORT TO SUCCESS**

My name is Amina, I go to Qualay Khiali Community Based Girls School in Nangarhar province. This is one of the most unstable provinces of Afghanistan. Education for girls is the wildest dream for the people in my province. The wartorn country's poor literacy rate crawled in to our region as well. Most parents do not feel secure to send their children to schools in the fear of them never returning home. Our conservative nature and poverty flame the fire.

In 2013, BRAC came to our community to let us know that they were starting a Community-Based School (CBGS) in our area, which will allow girls' education up to grade 12. and free of cost.

Initially, my parents were not interested. To them, education for girls is a waste of time as girls are not able to provide for their families. BRAC staff tried to change the mindset of such people, they highlighted the positives of educating girls. They shared that with education, I will be capable of earning and contribute in family expenditures just as my brothers would. My parents were convinced and sent me to the CBGS set up by BRAC.

Every person's dreams are different. I always dreamt to be strong and educated. When I started going to school, people around me noticed the changes in me. Seeing my confidence and devotion, people from the community asked my parents if I could teach their children. I started giving tuition to 10 elementarygrade students. Now, I earn around 2000 AFN (USD 26) per month by tutoring community children. I am very happy that I am able to contribute to my family spending and pay forward the knowledge to these little children.

Thanks to BRAC for bringing education to my community. Now my parents feel that education for their daughter is just as important as for sons. Now I aspire to be a teacher; I want to see the children of my community go to school and progress in life.

5 school building constructed

3.016 TVET students linked with Income opportunities

**1.414** government school teachers received subject based

263 community based girls

788 community based secondary school teachers

**7.675** girls enrolled in community based secondary schools

8.071 girls enrolled in 40 technical & vocational education and training centres

300 government schools receiving technical support

300 resource teachers recruited and trained

2.000 mentors trained from secondary government schools

2.000 students at secondary level received stipend

31.011 students mainstreamed in government schools

788 teachers received basic teachers training

#### **SITUATION**

Afghanistan is lagging behind on most internationally comparable health indicators compared to other countries in Asia. According to research, only 59% women can receive post-childbirth treatment, 51% deliveries are attended by skilled midwives. Children under 5 mortality rate is 70 per 1,000 live births. Maternal mortality, as marked as highest in the eastern mediterranean region, is 1,296 per 100,000 live births. According to the 2015 AfDHS, 89% of Afghan women reported having one or more problems in accessing health care for themselves. We work in the health sector to reduce child mortality, improve maternal health, and combat tuberculosis, malaria and other diseases.

#### **OUR INTERVENTION**

We partnered with the Ministry of Public Health (MoPH) to deliver Basic Package of Health Services (BPHS) in Helmand province. BPHS is a form of comprehensive and coordinated approach adopted by MoPH and its development partners to revitalize the health infrastructure. We partnered with UNDP to combat Malaria in four provinces. We also implemented a project on vaccination. We have trained community health workers, established health posts, and health centers. We have initiated mobile health teams with doctors, nurses, midwives, and vaccinators to ensure basic health services in hard to reach communities. We have trained health service provider and medicine supplies, we strive to provide health services for mothers and newborn babies. Additionally, we provide services of immunization, nutrition support, control of tuberculosis, malaria, metal health awareness, disability and physical rehabilitation support. We also provide blood transfusion and blood bank support. We operate community midwifery and community nursing schools in Helmand province to develop skilled cadre of midwives and nurses within the community.

#### **MOVING FORWARD**

Despite unpredictable security challenges, health programme moves forward with a new project in Helmand province to provide basic health services. The Malaria project is also expected to continue with new phase. We will be working intensively with community gatekeepers and government institutions for rapport building to minimize the security risks. Reinforcement will be given to capacity building of the root level staff, especially for the Community Health Workers. In addition, we will explore networking opportunities with government institutions and other like-minded organizations.





#### THE GREATEST WEALTH

My name is Shah Gul, I live in Helmand province, Afghanistan. Parveez, my one and half year old child was born underweight. My little boy lost his mother during birth. From the beginning, he was very sick, he suffered from diarrhea, fever, and cold.

Since I am the only earning member of the family, I am faced with various financial constraints. I did not have enough money to buy nutritional medicines and supplements for him. Parveez's health condition was deteriorating day by day. He was about to die.

In 2018, BRAC arranged a growth monitoring session at our village. One of the community health workers screened him and found that he was extremely underweight. The health worker immediately referred him to a district hospital, and his treatment started right away. The health worker made a growth monitoring chart for Parveez, and advised me to visit weekly to report the progress. Some of the health workers visited my house frequently to pay special attention to his growth. During his on-going treatment, BRAC provided multi-micronutrient and iron supplementation for his proper growth.

Parveez's health condition is now improving. I am happy to see him grow like everyone else. I almost lost hope that Parveez would survive. We had accepted living a life of misery, and let my son die infront of our eyes. But because of BRAC Health programme, my son survived. He is becoming healthier and happier day by day.

**1.23.636** Children were screened and monitored for Growth

**43.588** Severe Acute Malnutrition (SAM) cases detected and treated.

**88.008** Under one year children received penta vaccines.

82,793 Women received TT2 vaccine and **87,132** under one year children received Measles

3.980 Suspected Malaria cases. **1.780** slide positive Malaria cases and 769 TBSS+ positive cases has been treated.

49,500 ANC and 40,617 PNC visits.

**4.614** Ultra Sound examinations and **5.288**–X–ray performed.



#### CITIZENS' CHARTER AFGHANISTAN PROJECT

#### **SITUATION**

Afghanistan struggles to improve the quality of service delivery, citizens also find it difficult to hold the government and other service providers accountable because they lack the know-how on the procedures and expectations that govern service providers' performances. In addition to the disconnection it creates between citizens and service providers, the lack of responsibility hinders governmental effectiveness and creates a room for corrupt practices. Therefore, as part of good governance, it's imperative to put a system in place to provide citizens with the information they need to challenge and hold those who are involved in service delivery accountable.

#### **OUR INTERVENTION**

We are engaged in community mobilization and a community profiling process which includes: community introduction, survey, resource mapping, social mapping, resources and poverty analysis, needs assessment, establishing Community Development Councils (CDC) and Cluster Community Development Councils (CCDC) by conducting democratic election. We facilitate the process to prepare Community and Cluster Development plans by engaging community people. We build the capacity of CDCs, CCDCs, and community members through continuous training, mentoring and supervision. We build inclusive local institutions, initiate pro-poor collective action, and work towards greater women's participation. In addition, we establish CDCs and CCDCs linkages with public service providers and facilitate the process of monitoring minimum service standards. BRAC Afghanistan is a Facilitating Partner (FP) and a consultant of MRRD in 3 provinces.

#### **MOVING FORWARD**

We will continue to work actively towards women's empowerment, participation, and inclusion. We will facilitate development of Community and Cluster Development Plans through community resources and poverty analysis. In 2019, we will strengthen capacity building opportunities for CDCs, Cluster CDCs, and their thematic male and female (or gender-combined) sub-committees. We will also focus on building linkages with key development actors, disaster risk reduction and management, grievances management, prepare score cards, and build capacity of the CPM Committee (social audits, monitoring).





#### IT'S THE WILL, NOT THE SKILL

I am Zurmot Khan from Ghoran village of Paktia province in Afghanistan. I am also a Community Development Council (CDC) member of BRAC Afghanistan's Citizens' Charter Afghanistan Project (CCAP). Previously, we had to walk a long way to reach the main road. It was difficult for elders and women to cross the distance. In the winter season, the narrow foot-way gets covered by snow. It was difficult to attend any social ceremony, and even essential food supply was disrupted.

In June 2017, BRAC started implementing CCAP project in our area. One of the objectives of the project is to mobilize community people to initiate development activities. In our community, it formed a Community Development Council (CDC), a forum to plan and initiate community development initiatives. In a CDC meeting, people of our village discussed the difficulties they face for the absence of a proper road connecting to the main road. We discussed the costs and labor we needed; the meeting ended with a decision that the road will be constructed by using our community resources.

The following day, our community people started collecting money from the villagers and raised 700,000 AFN (9,933 USD). Many people also volunteered to provide labor for the construction. Community financing and collective efforts resulted in the construction of a 3 kilometers tertiary connecting road, our people also took the responsibility of maintenance.

Now the hurdles of transportation have come to an end.

The road construction created access to many services, for example, before it was difficult for the NGOs to send support to our community due to the inaccessibility. Now it's easy for them to send food, education supplies, and healthcare support.

The success of the road construction motivated everyone of us in the community to take on more initiatives for the development of our their own community.

#### HIGHLIGHTS

- 1,258 community surveys completed and community profiles prepared
- 1,190 community development council elections completed
- 1,082 community development councils' bank account opened
- 990 wellbeing analysis completed for identifying vulnerable groups
- 902 community development plans completed
- 463 sub-committees formed and training completed
- 77 cluster community development council elections completed
- 51 cluster community development plans completed
- 28 community accounting and procurement trainings conducted



### CAPACITY DEVELOPMENT PROGRAMME

#### **SITUATION**

The war-torn country lacks skilled human capital which is required for its reconstruction. The unemployment rate has peaked to 40 percent in Afghanistan, showing lack of jobs and lack of skills. In most cases, skills of the present workforce do not match the requirements of the organisational strategy, goals, markets, or business models. Additionally, unstable security conditions block people from seeking capacity building opportunities. Moreover, the scarcity of capacity building institutions is another factor which demotivates people's skill development.

#### **OUR INTERVENTION**

Our main objective is to build capacity and professionalism of our employees as well as government, partner NGOs, and private organisations' employees. We offer specialized training courses in the areas of education, technical, vocational education, gender, child protection and safeguarding, monitoring, and financial management for development professionals. Experienced group of professional trainers conduct sessions in a well equipped training centre with the facilities of decorated class rooms, library, support staff, audio-visual training aids, and equipments.

In 2018, we offered coaching on math and science subjects, basic teaching training, mentoring training, operational management for TVET on skills trades, school management shura training, financial management, child protection, safeguarding, and reproductive health issues. We train master trainers who roll out trainings at the field ensuring quality training in the remotest parts of the country. We develop customized modules based on specific needs of the trainees. We develop these curriculums in consultation with government agencies and conduct those in local language ensuring effectiveness of the courses.

#### **MOVING FORWARD**

Capacity Development Programme envisions to be an inspiring, innovative, and well equipped learning center in Afghanistan. In 2019, we are going to develop 3 years strategy focusing on strengthening existing set ups, exploring markets, building relations with potential clients and institutions, and developing marketing tools. To maximize human potential, we will apply the best practices and knowledges. We will develop even better modules based on specific needs of the trainees.





#### WHEN DREAMS ARE FED WITH NEEDLE

I am Saeeda, a Technical, Vocational Education Training (TVET) Instructor at Qalai Shater district, Herat province. The TVET course is one of the components of the BRAC Capacity Development Programme (CDP), offering holistic capacity building support to our community.

The education system in Afghanistan has been devastated by more than three decades of sustained conflict. Many children are out-of-school, most of them being girls. The ones who make it to school, do not get the chance to transit from primary to secondary schools.

It was no exception for me. I faced many challenges from family members for wanting to continue my education. My parents assumed that educating my brothers meant an increase in family income, and my education would be a waste of time. Against all odds, I pursued my dream to study. I always believed that one day I will be able to contribute to my family needs, just as my brothers would.

While studying, I kept looking for earning opportunities. I got to know about the BRAC TVET programme and how it works. When I joined the programme in 2018, I started with the Operation Management Course (OMC) on tailoring and stitching. After completion of the course, I got the opportunity to join as a TVET Instructor at one of the BRAC TVET centers. Now I teach tailoring and stitching to other girls along with discussing earning opportunities. I earn 15,000 AFN (200 USD) per month, with which I contribute to my family spending and also support my education.

At first I was worried about working and studying at the same time. But due the working environment I am able to do both. The TVET programme is helping me live my dream; providing for my family and continuing my education. Now I am able to share a good portion of my earnings with my family and the rest goes into buying education materials and paying for transportation costs for attending school.

#### **HIGHLIGHTS**

- 1,688 Special Coaching on Math and Science Subjects, on grade 7–9 for CBGS BRAC, and Partner NGOs Teachers
- 10 Special Coaching on Math and Science subjects for CBGS MTs
- 86 Child Protections and Safeguarding, gender and Reproductive Health training for Provincial project staff
- 31 Operation Management Course for TVET instructors and POs.DMs
- 94 Operation Management Course for TVET instructors and POs,DMs
- 1,600 School Management Shura and Members
- 116 Basic Teachers Training for CBGS teachers
- **760** Subject Based Teacher Training for Govt teachers
- 58 Subject Based Training for
- 952 Mentoring programme for Mentoring students

## **PAKISTAN** Baghlan Panjser Kapisa Parwan Kabul UZBEKISTAN Bamyan Balkh Jawzjan **BRAC AFGHANISTAN** TURKMENISTAN ISLAMIC REPUBLIC OF IRAN

Capacity Development ProgrammeCitizens' Charter Afghanistan Project

Branch Programmes

Health Education

#### **FINANCIALS**

CHINA

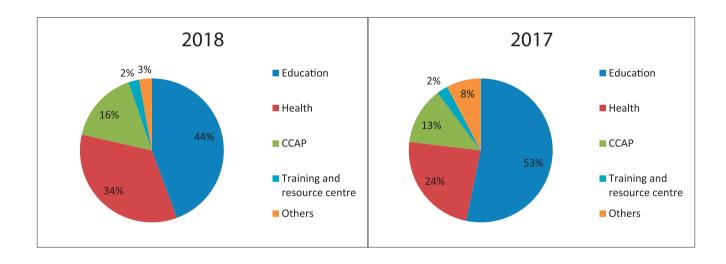
TAJIKISTAN

#### **FINANCIAL HIGHLIGHTS**

BRAC Afghanistan received grants amounting to USD 10,061,456 in 2018 as against USD 9,459,729 in 2017. Total utilization for the year was USD 14,654,603 and USD 9,375,939 in 2017. Out of the total expenses majority is expensed in Education sector with support from DFID and DFATD (CIDA). Almost 91% of total expenditure is being used for programme service with only 9% as admin expenses.

#### PROGRAMME COST BY NATURE OF PROGRAMME

	20	18	201	7
Programme	USD	%	USD	%
Education	6,501,268	44%	4,994,194	53%
Health	5,009,034	34%	2,215,768	24%
CCAP	2,375,719	16%	1,206,727	13%
Training and resource centre	349,470	2%	232,460	2%
Others	419,113	3%	726,791	8%
Total	14,654,603	100%	9,375,939	100%



#### PROGRAMME COST BY NATURE OF EXPENSES

	2018	%	2017	%
Expenses	USD		USD	
Program expenses	13,309,066	91%	8,265,716	88%
Admin expenses	1,345,537	9%	1,110,223	12%
Total	14,654,603	100%	9,375,939	100%

#### **PERFORMANCE REVIEW**

	2018	2017	2016	2015	2014
Particulars	USD	USD	USD	USD	USD
Income Statement					
Grant Income	13,644,156	8,276,121	11,655,344	16,640,208	18,468,428
BRAC Contribution (own)	-	50,561	129,625	172,583	272,357
Other Income	674,716	2,136,344	809,145	1,884,345	1,988,291
Program expenses	13,309,066	8,265,716	11,472,354	15,807,036	17,071,674
Admin expenses	1,345,537	1,110,223	1,580,435	2,120,297	2,383,291
Financial Position					
Net equity	814,907	1,357,215	410,547	762,660	698,051
Cash at bank	1,997,958	5,826,931	5,856,251	8,440,891	8,334,461
Operational Statistics					
No. Of Projects	10	11	11	21	22

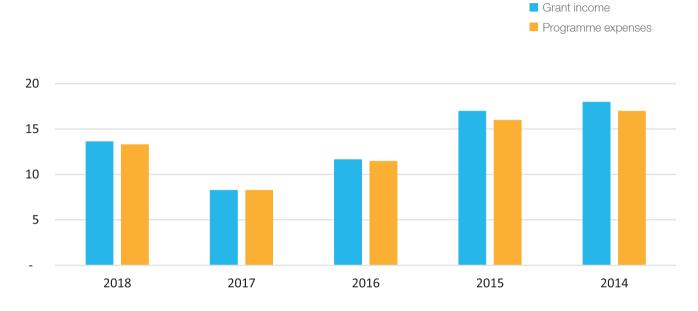
#### Contribution to government exchequer

Particulars	2018 USD	2017 USD	2016 USD	2015 USD	2014 USD
Income Taxes	-	-	-	-	-
Withholding tax	553,528	331,469	349,517	437,644	451,297
Social Security and pension	-	-	-	-	-

26 Annual Report 2018 27

#### ANNUAL INCOME AND EXPENSES

In Millions USD



Last 5 years Grant Income vs. Programme Expenses





#### INDEPENDENT AUDITOR'S REPORT

To the Governing body of BRAC Afghanistan

#### Opinion

We have audited the financial statements of "BRAC Afghanistan" (the Organization), which comprise the statement of financial position as at December 31, 2018, and the statement of comprehensive income, statement of changes in net assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2018, and its financial performance and its cash flows for the year then ended in accordance with accounting policies mentioned in note 2 and 3 to the financial statements.

#### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the **Auditor's Responsibilities for the Audit of the Financial Statements** section of our report. We are independent of the Organization in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting policies described in note 2 and 3 to the financial statements, and for such internal control as the management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Management is responsible for overseeing the Organization's financial reporting process.

#### Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatements, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

House No 04, Directorate of Milli Bus Street, Khushal Khan, District 05, Kabul - Afghanistan Tel: +93 7999 195344 E-mail: kabul@pkf.com.pk Web: www.pkf.com.pk OTHER OFFICES: KARACHI 1 LAHORE 1 MULTAN I ISLAMABAD I PESHAWAR I SIALKOT



PKF F.R.A.N.T.S. Chartered Accountants is a member firm of the PKF International Limited Network of legally independent firms and does not accept any responsibility or liability for the actions or inactions on the part of any other individual member firm or firms.

28 Annual Report 2018 29

#### PKF F.R.A.N.T.S. CHARTERED ACCOUNTANTS

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the management, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Engagement Partner: Qamar Ali Mumtaz, FCA, APA

Kabul, Afghanistan March 10, 2019

#### BRAC AFGHANISTAN STATEMENT OF FINANCIAL POSITION FOR THE YEAR ENDED DECEMBER 31, 2018

	Notes	2018 AFN	2017 AFN	2018 USD	2017 USD
ASSETS					
Property, plant and equipment Grants and accounts receivable Advances, deposits and prepayments Cash in hand and at banks	4 5 6 8	21,465,039 267,460,910 21,304,125 150,466,233	14,209,472 26,395,283 15,281,385 406,253,608	285,022 3,551,466 282,886 1,997,958	203,808 378,590 219,182 5,826,931
TOTAL ASSETS		460,696,307	462,139,748	6,117,332	6,628,511
LIABILITIES AND NET ASSETS					
LIABILITIES					
Deferred income Donor grants received in advance BRAC contribution received in advance	9 10 7	20,873,906 51,204,341	13,590,023 131,061,709	435,079 1,898,154	341,329 3,090,130
Current liabilities	11	223,609,842	128,273,539	2,969,192	1,839,838
TOTAL LIABILITIES		295,688,089	272,925,271	5,302,425	5,271,296
NET ASSETS					
Capital fund					
<ul><li>- Unrestricted</li><li>- Temporarily restricted</li></ul>		165,008,218	189,214,477	2,191,053	2,713,920
- Convenience translation reserve			-	(1,376,146)	(1,356,705)
TOTAL NET ASSETS		165,008,218	189,214,477	814,907	1,357,215
TOTAL LIABILITIES AND NET ASSETS		460,696,307	462,139,748	6,117,332	6,628,511
TOTAL LIABILITIES AND NET ASSETS		460,696,307	462,139,748	6,117,332	6,628,51

#### Auditor's report annexed

The annexed notes from 1 to 23 form an integral part of these financial statements.

BRAC Afghanistan

Country Representative BRAC Afghanistan

Member, Governing Body BRAC Afghanistan

Member, Governing Body BRAC Afghanistan

Annual Report 2018 | 31 30 Annual Report 2018

#### **BRAC AFGHANISTAN** STATEMENT OF COMPREHANSIVE INCOME FOR THE YEAR ENDED DECEMBER 31, 2018

	_				
		2018	2017	2018	2017
	Notes	AFN	AFN	USD	USD
INCOME					
Donor grants	12	983,743,646	561,783,061	13,644,156	8,276,121
BRAC contribution	13	=	3,432,082	-	50,561
Other income	14	48,647,007	145,015,038	674,716	2,136,344
TOTAL INCOME	:	1,032,390,653	710,230,181	14,318,872	10,463,026
EXPENDITURE					
Salaries & benefits	15	591,216,107	355,842,448	8,199,946	5,242,228
Training & workshops	16	29,403,167	17,332,465	407,810	255,339
Occupancy expenses	17	71,702,948	51,466,745	994,493	758,202
Other program expenses	18	358,881,912	208,386,163	4,977,558	3,069,920
Depreciation	4	5,392,778	3,410,940	74,796	50,250
TOTAL EXPENDITURE	:	1,056,596,912	636,438,761	14,654,603	9,375,939
NET SURPLUS/(DEFICIT) FOR T	HE YEAR	(24,206,259)	73,791,420	(335,731)	1,087,087

The annexed notes from 1 to 23 form an integral part of these financial statements.

Head of Finance BRAC Afghanistan

Member, Governing Body BRAC Afghanistan

Country Representative BRAC Afghanistan

Member, Governing Body BRAC Afghanistan

#### BRAC AFGHANISTAN STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2018

Note	2018 AFN	2017 AFN	2018 USD	2017 USD
Cash flows from operating activities:	A 11	AIN	002	005
Surplus/(Deficit) for the year	(24,206,259)	73,791,420	(335,731)	1,087,087
Adjustment to reconcile changes in net assets to Net cash provided by operating activities:				
Depreciation	5,392,778	3,410,940	74,796	50,250
Donor grants - amortization of investment in fixed assets Interest received on bank accounts	(5,019,847) (116,117)	(2,666,371) (190,288)	(69,623) (1,610)	(39,281) (2,803)
Adjustments for other accounts:				,
Decrease/(Increase) in advances, deposits and	(6,022,740)	(13,211,431)	(63,704)	(188,204)
prepayments	` ' '		` ' /	
Decrease/Increase in grants & accounts receivable	(241,065,627)	132,638,049	(3,172,876)	2,001,436
Decrease/Increase in grant and others received in advance	241,065,626	(53,987,953)	3,176,289	(774,354)
Decrease/Increase in current liabilities	95,336,303	(61,195,328)	1,265,918	(877,730)
Increase in deferred income	12,321,520	9,916,002	163,611	142,575
Transfer to Capital fund	(17,793)	(10,110,422)	(236)	(148,946)
Net cash provided in operating activities	77,667,844	78,394,618	1,036,834	1,250,031
Cash flows from investing activities:				
Interest received on bank accounts	116,117	190,288	1,610	2,803
Purchase of fixed assets	(12,648,343)	(9,999,003)	(168,820)	(143,417)
Net cash used in investing activities	(12,532,225)	(9,808,716)	(167,210)	(140,613)
Cash flows from financing activities:				
Grants received from donor during the year	722,238,031	636,959,255	10,061,456	9,359,729
BRAC Contribution	-	6,729,490	-	100,000
Grants utilized during the year for: - Operational expenditure (donor grants)	(978,723,799)	(559,116,690)	(13,574,533)	(8,236,840)
_ Operational expenditure (BRAC USA contribution)	-	(3,432,082)	-	(50,561)
Transfer to donor/ capital fund	(2,550,336)	(100,158,579)	(33,426)	(1,500,960)
Disbursement to PNGO	(49,565,370)	(24,712,410)	(658,151)	(364,060)
- Investment in fixed assets	(12,321,520)	(9,916,002)	(163,611)	(142,575)
Net cash provided by financing activities	(320,922,994)	(53,647,018)	(4,368,265)	(835,266)
Net increase in cash and cash equivalents	(255,787,375)	14,938,883	(3,498,641)	274,152
Adjustment for currency translation		-	(330,331)	(303,472)
Cash and cash equivalents, beginning of the year	406,253,608	391,314,725	5,826,931	5,856,251
Cash and cash equivalents, end of the year	150,466,233	406,253,608	1,997,958	5,826,931
	, , ,	,,	· · · · · · · · · · · ·	,,

The annexed notes from 1 to 23 form an integral part of these statements.



Head of Finance BRAC Afghanistan

Member, Governing Body BRAC Afghanistan

Country Representative BRAC Afghanistan

Member, Governing Body BRAC Afghanistan

BRAC AFGHANISTAN STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED DECEMBER 31, 2018

	Temporarily Restricted	Unrestricted	Total Capital Fund	Temporarily Restricted	Retained Surplus	Translation Reserve	Total Capital Fund
	AFN	AFN	AFN	USD	OSD	USD	OSD
At January 01, 2017	8,785	115,414,273	115,423,058	132	1,727,241	(1,316,826)	410,547
(Deficit) /surplus for the year	5,663	73,785,757	73,791,420	83	1,087,003	ī	1,087,087
Transfer from GEP	(14,448)	14,448	1	(215)	215	1	1
Convenience translation reserve		•	1	1	(100,540)	(39,879)	(140,419)
At December 31, 2017		189,214,477	189,214,477	1	2,713,920	(1,356,705)	1,357,215
		!			,		
At January 01, 2018	1	189,214,477	189,214,477	1	2,713,920	(1,356,705)	1,357,215
(Deficit) /surplus for the year	i	(24,206,259)	(24,206,259)	Ì	(335,731)	1	(335,732)
Convenience translation reserve	ı	-	=	Ē	(187,136)	(19,441)	(206,576)
At December 31, 2018	•	165,008,218	165,008,218	•	2,191,053	(1,376,146)	814,907
							(

notes from 1 to 23 form an integral part of these financial sta



BRAC AFGHANISTAN
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2018

#### 1. The reporting entity

BRAC Afghanistan, an international development organization, started activities in May 2002 and registered under Non-governmental organization Dept., Ministry of Economy, The Islamic Republic of Afghanistan, vide registration no 25 with a view to participating in the rehabilitation and reconstruction efforts of Afghanistan by adapting an environmental friendly sustainable development approach through high-impact education, health, employment and income generation and capacity building interventions for the poor, especially for women and children. At present, BRAC Afghanistan has a large number of development programs that cover the areas of health, education, national solidarity program and employment and training for the people of 14 provinces in Afghanistan.

The registered office of the BRAC Afghanistan is at Masjid-e-Hazi Mir Ahmed Street , Baharistan, Kart-e-Parwan, Kabul, Afghanistan.

#### 2. BASIS OF PREPARATION

#### 2.1 Statement of Compliance

The financial statements have been prepared in accordance with accounting policies as described in note 3 to the financial statements.

The financial statements were issued by the Board of Directors on March 10, 2019.

#### 2.2 Basis of Measurement

The financial statements are prepared under the historical cost convention.

#### 2.3 Functional and Presentation Currency

Items included in these financial statements are measured using the currency of the primary economic environment in which the organization operates. The financial statements of the BRAC Afghanistan are presented in Afghanistan Afghani (AFN) which is the BRAC Afghanistan's functional and presentation currency. Amount presented have been rounded to the nearest AFN.

The financial statements include figures which have been translated from AFN to United States Dollars (USD) at the year end rate of USD 1: AFN 75.31 (2017: USD 1: AFN 69.72) for balance sheet items and at the annual average rate of USD 1: AFN 72.10 (2017: USD 1: AFN 67.88) for income and expenditure items. These figures are for memorandum purposes only and do not form part of the audited financial statements.

#### 2.4 Use of Estimation and Judgments

The preparation of financial statements in conformity with International Financial Reporting Standards requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of financial statements and reported amounts of revenues and expenses during the reported period. The estimates and associated assumptions are based on historical experiences, the results of which form the basis of making the judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results ultimately may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to the accounting estimates are recognized in the period in which estimates are revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.



#### 2.5 Property, Plant and Equipment

BRAC Afghanistan reviews the useful lives and residual value of property ,plant and equipment on a regular basis. Any changes in future years might affect the carrying amounts of the respective items of property ,plant and equipment with a corresponding effect on the depreciation charge and the impairment.

#### 2.6 Provisions

BRAC Afghanistan reviews the carrying amount of liabilities on a regular basis and appropriate amount of provision is made as and when necessary.

#### 3. SIGNIFICANT ACCOUNTING POLICIES:

The accounting policy set out below have been applied consistently to all period presented in this financial statements,

#### 3.1 Basis of Preparation of Financial Statements

BRAC Afghanistan maintains its books of account and records on a programme or project-wise basis. The Country Office maintains records of all treasury and management functions. All cash balances, including those held for programs, are held by the Country Office and transferred to programs as required. Balances between projects are eliminated upon combination for the purposes of presentation of the financial statements.

BRAC Afghanistan's accounting records and financial statements are maintained and presented in accordance with the principles of fund accounting. This is the procedure by which resources are classified for accounting and internal reporting into funds established according to their nature and purposes based on the existence or absence of donor-imposed restrictions.

#### 3.2 Donor Grants

Income from donor grants is recognized when conditions on which they depend have been met. Substantially, BRAC Afghanistan's donor grants are for the funding of projects and programs, and for these grants, income is recognized to equate to expenditure incurred on projects and programs. For donor grants which involve funding for Property, Plant & Equipment (PPE), grant income is recognized as the amount equivalent to depreciation expenses charged on the PPE concerned. For donor grants provided to purchase motorcycles for specific projects, income is recognized over the estimated useful lives of the motorcycles.

All donor grants received are initially recorded at fair value as liabilities in the Grants Received in Advance Account. For grants utilized to purchase PPE, the donor grants are transferred to deferred income accounts whilst for grants utilized to reimburse programme-related expenditure, the amounts are recognized as income. Donor grants received in-kind, through the provision of gifts and/or services, are recorded at fair value (excluding situations when BRAC Afghanistan may receive emergency supplies for onward distribution in the event of a disaster which are not recorded as grants). Income recognition of such grants follows that of cash-based donor grants and would thus depend on whether the grants are to be utilized for the purchase of PPE or expended as programme-related expenditure.

Grant income is classified as temporarily restricted or unrestricted depending upon the existence of donor-

imposed restrictions. For completed or phased out projects and programs, any unutilized amounts are dealt with in accordance with consequent donor and management agreements.



### BRAC AFGHANISTAN NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2018

#### 3.3 Depreciation

Depreciation is recognized in profit or loss and calculated to write off the cost of the property, plant and equipment on a Straight line basis over the expected useful lives of the assets concerned, and intangible assets on a straight line basis.

Depreciation is calculated on monthly basis by charging the whole month depreciation in the month of purchase as per the following rates:

Furniture & Fixtures 10%
Equipment's 15-33.33%
Vehicles 20%
Bicycles 20%
Motorcycles 20%

Management review the depreciation methods, residual value and useful life of an asset at the year end and any change considered to be appropriate in accounting estimate is recorded through the statement of comprehensive income.

Gains and losses on disposals are determined by comparing proceeds with carrying amounts and are included in the operating result for the reporting period.

#### 3.4 Foreign Currency Transactions.

Transactions in foreign currencies are translated to AFN at the foreign exchange rate ruling at the date of

the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are translated to AFN at the rate prevailing on that date. The resulting difference is treated as foreign currency gain or loss and recorded in statement of comprehensive income.

Non-monetary assets and liabilities denominated in foreign currencies, which are stated at historical cost, are translated to (Local currency) at the foreign exchange rate ruling at the date of transaction. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated to (Local currency) at foreign exchange rates ruling at the dates the fair values were determined. Foreign exchange differences arising on translation are recognized in the statement of comprehensive income.

#### 3.5 Convenience Translation Reserve

For the purpose of convenience translation:

The exchange rate of USD 1= AFN 75.31 (2017: USD 1: AFN 69.72) is used for balance sheet items. This represents the selling rate of US Dollar at the end of the year as quoted by the central bank of Afghanistan to conduct foreign exchange transactions. The annual average conversion rate USD 1= AFN 72.10 (2017: USD 1: AFN 67.88) is used for the items of income and expenditure statement leash flow statement and statement of comprehensive income.

The average conversion rate is the annual average of the selling rate as quoted by the central bank of Afghanistan to conduct foreign exchange transactions. The difference between average and year end exchange rates is recognized as convenience foreign currency translation reserve. Amounts presented in foreign currencies are for the purpose of convenience only and do not necessarily represent amounts at which assets and liabilities could be realized.



36 Annual Report 2018 Annual Report 2018

#### 3.6 Impairment

#### i) Financial Assets

At each balance sheet date BRAC Afghanistan assesses whether there is objective evidence that financial assets not carried at fair value through profit or loss are impaired. Financial assets are considered to be impaired when objective evidence indicates that one or more events that have a negative effect on the estimated future cash flow of an asset.

Individually significant financial assets are tested for impairment on an individual basis. The remaining financial assets are assessed collectively in groups that share similar credit characteristics.

#### ii) Non Financial Assets

The carrying amounts of BRAC Afghanistan's non financial assets other than inventories are reviewed at each balance sheet date to determine whether there is any indication of impairment. If such condition exists, the assets recoverable amount is estimated and an impairment loss recognized in the statement of comprehensive income whenever the carrying amount of an asset exceeds its recoverable amount.

#### 3.7 Other Assets:

Other assets comprise prepayments, deposits and other recoverable which arise during the normal course of business; they are carried at original invoice amount less provision made for impairment losses. A provision for impairment of trade receivable is established when there is objective evidence that the fund will not be able to collect all amounts due according to the original terms of receivables. The amount of the provisions is the difference between the carrying amount and the recoverable amount.

#### 3.8 Cash and Cash Equivalents

For the purpose of the cash flow statement, cash and cash equivalents comprise balances that include: cash in hand, deposits held at call with banks, net of bank.

#### 3.9 Other Accounts Receivable

It includes inter project receivable and pre-finance from the control fund to the projects.

#### 3.10 Provision and Other Liabilities

A provision is recognized if, as a result of a past event, BRAC Afghanistan has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation.

Other accounts payable are carried at cost which is the fair value of the consideration to be paid in the future for goods and services received.

#### 3.11 Employee Benefits

The organization doesn't operate any retirement benefit fund. The severance pay is provided for in accordance with the country statute. The organization also provides festival allowance, Insurance and medical benefit to its employees based on a predetermined policy and is recognized in other accruals. Employ entitlements to annual leave are recognized when accrue to employees.

#### 3.12 Segment Reporting

An operating segment is a component that engages in business activities providing products and services from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of BRAC Afghanistan's other component programs. All operating segments' operating results are reviewed regularly by BRAC Afghanistan's Country Programme Coordinators to make decisions about resources to be allocated to the segments and assess its performance, and for which discrete financial information is available.

### BRAC AFGHANISTAN NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2018

#### 3.13 Related Party Transactions

Related parties comprise BRAC Microfinance Afghanistan, Stichting BRAC International and BRAC Bangladesh.

There is no business transactions with the related parties other than the payment for transactions for service rendered by the related parties in favor of BRAC Afghanistan and payment against technical and management support provided by these entities.

#### 3.14 Contingent Liability

Contingent liability is:

- a possible obligation depending on whether some uncertain future event occurs, or
- a present obligation but payment is not probable or the amount cannot be measured reliably

There is no contingent liability as at December 31, 2018.

#### 3.15 Post Balance Sheet Events

An event, which could be favorable or unfavorable, that occurs between the end of the reporting period and the date that the financial statements are authorized for issue.

Adjusting event: An event after the reporting period that provides further evidence of conditions that existed at the end of the reporting period, including an event that indicates that the going concern assumption in relation to the whole or part of the enterprise is not appropriate.

Non-adjusting event: An event after the reporting period that is indicative of a condition that arose after the end of the reporting period.

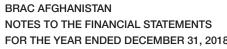
There is no significant post balance sheet event after December 31, 2018 to adjust or disclose in the financial statements.



38 Annual Report 2018 Annual Report 2018

Fixed assets (property, plan and Equipment)

Group of fixed assets		Cost	st			Depre	Depreciation		Net boo	Net book value
	Opening balance	Additions during the year	Adjustment for disposals/tra nsfer during the year	Adjustment Closing balance for alisposals/tra nsfer during the year	Opening balance	Charged during the year	Adjustment for disposals/transf er during the year	Closing balance	Net book value Net book value 31-12-2018 31-12-2017	Net book value 31-12-2017
	AFN	AFN	AFN	AFN	AFN	AFN	AFN	AFN	AFN	AFN
Furniture and fixtures	10,287,223	5,197,860	(1,885,505)	13,599,578	6,077,912	989,360	(1,903,265)	5,164,008	8,435,569	4,209,310
Equipment	9,698,730	3,641,741	483,510	13,823,981	5,033,009	1,622,525	501,269	7,156,803	6,667,178	4,665,721
Vehicles	14,728,923	3,808,741	ı	18,537,664	9,394,482	2,780,892	1	12,175,374	6,362,291	5,334,441
Motorcycles	69,002	ı	(69,002)	1	69,002	ı	(69,002)	ı	1	ı
	34,783,878	12,648,343	(1,470,998)	45,961,224	20,574,404	5,392,778	(1,470,998)	24,496,184	21,465,038	14,209,471
Total 2018 (USD)	461.876	168.820	(20.402)	610 294	285.359	74 796	(20 402)	339 753	285 022	203 808



FOR	THE YEAR ENDED DECEMBER 3	1, 2018				
		Notes	2018 AFN	2017 AFN	2018 USD	2017 USD
5.	Grants and accounts receivable	_				
	Donor grants receivable		264,255,910	23,190,283	3,508,908	332,620
	Receivable from BMA (BRAC Micro Afghanistan) Other accounts receivable	Finance	3,205,000	3,205,000	42,557 -	45,970 -
		-	267,460,910	26,395,283	3,551,466	378,590
6.	Advances, deposits and prepayn	nents				
	Employees		2,918,944	2,318,508	38,759	33,255
	Partner NGO, suppliers & others	Ĺ	18,385,181	12,962,877	244,127	185,928
		-	21,304,125	15,281,385	282,886	219,182
7.	BRAC contribution received in ac (Funded by BRAC USA) At January 1 Contribution received during the ye Transferred to Statement of Income	ar	- -	6,813,014 6,729,490	- -	101,961 100,000
	Expenditure during the year	7 01 10	_	(3,432,082)	-	(50,561)
	Adjustment for currency translation		-	-	-	(2,455)
	Transferred to Control Account	_	=	(10,110,422)	<u> </u>	(148,946)
	At 31 December	=				
7.1	Girls Education Project financed by Afghanistan didn't receive matching				n 2017 .Thus in 201	8 BRAC
8.	Cash in hand and at banks	_				
	Cash in hand		4,226,883	2,790,124	56,126	40,019
	Cash at banks	8.1	146,239,349	403,463,483	1,941,832	5,786,912
		-	150,466,233	406,253,608	1,997,958	5,826,931
8.1.	Cash at banks Habib Bank Limited Bank Alfalah Limited Standard Chartered Bank Limited Bank Mili Afghanistan		102,859,662 1,906,985 4,041 1,799,262	395,695,230 50,817 1,078,861 115,525	1,365,817 25,322 54 23,891	5,671,846 734 15,470 1,657
	AID Donk Limited		00.004.167	,	205 050	.,

#### 9. Deferred income

AIB Bank Limited Azizi Bank limited

At 31 December	20,873,906	13,590,024	277,173	194,923
Adjustment for currency translation	-	-	(157,906)	(146,406
	20,873,906	13,590,024	435,079	341,329
Assets transferred to capital fund	(17,793)	(3,164,695)	(236)	(45,391
Amortization to Statement of Income and Expenditure	(5,019,847)	(2,666,371)	(69,623)	(39,281
Transferred from Grants received in advance	12,321,520	9,916,002	163,611	142,576
At 1 January	13,590,024	9,505,088	341,329	283,425

23,034,167

16,635,232

146,239,349

6,523,050

403,463,483



97,205

5,786,912

23,891 305,858

220,890

1,941,832

40 Annual Report 2018 Annual Report 2018 | 41

		2018 AFN	2017 AFN	2018 USD	2017 USD
		AFN	AFIN	030	030
10.	Donor grants received in advance				
	At January 1	107,871,426	164,815,852	2,757,509	3,642,214
	Donations received during the year Transferred to deferred income:	722,238,031	636,959,255	10,061,456	9,359,729
	- Investment in fixed assets Transferred to Statement of Comprehensive Income	(12,321,520)	(9,916,002)	(163,611)	(142,575)
	Expenditure during the year	(978,723,799)	(559,116,690)	(13,574,533)	(8,236,840)
	Fund Transferred from LANSA to Control	155,285	3,258,872	2,500	46,742
	Transferred to Sub-recipients	(49,565,370)	(24,712,410)	(658,151)	(364,060)
	Transferred to donor	(2,705,621)	(103,417,451)	(35,926)	(1,547,702)
		(213,051,568)	107,871,426	(1,610,756)	2,757,509
	Receivables as at 31 December	264,255,910	23,190,283	3,508,909	332,620
		51,204,341	131,061,709	1,898,154	3,090,130
	Adjustment for currency translation	<u></u>	101 001 700	(1,218,239)	(1,210,300)
	At 31 December	51,204,341	131,061,709	679,914	1,879,830
11.	Current liabilities				
	Liabilities for expenses	136,291,776	46,223,872	1,809,743	662,993
	Payable to BRAC Bangladesh	1,334,069	30,710,848	17,714	440,488
	Income tax payable	4,398,854	4,098,721	58,410	58,788
	Festival allowance	9,551,072	6,628,491	126,823	95,073
	Staff Insurance	12,263,541	16,353,354	162,841	234,558
	Medical Benefit	13,807,263	4,408,833	183,339	63,236
	Payable to Stichting BRAC International	14,208,630	5,190,941	188,669	74,454
	Payables to BRAC IT Services Ltd.	979,783	992,813	13,010	14,240
	Technical support fees	20,227,323	3,892,643	268,587	55,833
	Security deposit	9,719,119	9,354,703	129,055	134,175
	External audit fees	828,410	418,320	11,000	6,000
		223,609,842	128,273,539	2,969,192	1,839,838
12.	Donor grants (income)				
	,	978,723,799	559,116,690	13,574,533	8,236,840
	Transferred from grants received in advance Transferred from deferred income:	010,120,100	000,110,000	10,011,000	3,233,313
	Transferred from deferred income:  Amortization of investment in fixed	5,019,847	2,666,371	69,623	39,281
	assets	3,019,047	2,000,371	09,023	39,201
		983,743,646	561,783,061	13,644,156	8,276,121
10	PPAC Contribution (income)				
13.	BRAC Contribution (income) Transferred from contribution received in		0.400.000		50.50:
	advance	-	3,432,082	-	50,561
			3,432,082		50,561
	:		-,,		



#### BRAC AFGHANISTAN NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2018

		2018 AFN	2017 AFN	2018 USD	2017 USD
14.	Other Income				
	Training income	30,535,718	19,504,935	423,519	287,344
	Interest on bank accounts and fixed deposits	116,117	190,288	1,610	2,803
	Donation from Australian Embassy	1,464,791	-	20,316	-
	Closed projects non refundable funds ,Cost recovered and others	9,169,997	115,972,611	127,184	1,708,495
	Exchange gain/loss	7,360,384	9,347,204	102,086	137,702
15.	Salary & Benefits				
	Staff salary & benefits	479,443,367	272,661,713	6,628,771	4,016,820
	Festival allowance	10,545,336	11,282,576	155,353	166,214
	Staff group insurance	3,250,987	1,742,209	47,893	25,666
	Medical Benefit	10,475,758	4,408,833	154,328	64,950
	Teachers' honorarium	87,500,659	65,747,117	1,213,601	968,579
		591,216,107	355,842,448	8,199,946	5,242,228
16.	Training & Workshop				
	Teachers training	14,774,381	417,724	204,915	6,154
	Beneficiary training	12,030,977	13,212,374	166,865	194,643
	Staff training & development	2,597,809	3,702,367	36,031	54,543
		29,403,167	17,332,465	407,810	255,339
17.	Occupancy Expenses				
	School rent & maintenance	3,144,230	4,762,115	43,609	70,155
	Stationery, rent & utilities	43,449,377	26,947,080	602,627	396,981
	Maintenance & general expenses	25,109,341	19,757,550	348,257	291,066
		71,702,948	51,466,745	994,493	758,202
		,. 02,0 10	01,100,110		
18.	Other Program Expenses	004.010.010	144 541 100	0.070.004	0.100.000
	Program expenses	264,613,812	144,541,130	3,670,094	2,129,363
	HO logistic fees Technical support from BRAC International	14,208,626 8,342,584	6,639,228 10,214,734	197,068 115,709	97,808 150,482
	Audit fees	904.188	749,540	12,541	11.042
	Monitoring & evaluation	6,942,667	5,761,043	96,292	84,871
	Traveling and transportation	63,870,035	40,480,488	885,853	596,354
	<u> </u>				3.069.920
		358,881,912	208,386,163	4,977,558	3,069,920



42 Annual Report 2018 Annual Report 2018

-	Ni man and the manifest and a		0040	1	0770	0041
у Во.	Name of the projects	Donor	AFN	ZUI/ AFN	USD	ZUI7 USD
	Education Program:					
_	Girls Education Project Phase II	DFATD/GAC	ı	15,455,610	1	228,972
2	Girls Education Challenge	DFID	ı	50,838,719	1	752,386
8	Girl Education Challenge Transition	DFID	375,018,789	187,609,631	5,238,105	2,748,463
	CCAP:					
4	Chitizen Charter Afghanistan Project	MRRD/World Bank	1	107,671,285	ı	1,577,284
2	Chitizen Charter Afghanistan Project (CCAP)-Extension	MRRD/World Bank	15,812,614	15,239,435	223,027	223,027
	Research & Evaluation:					
9	Promoting vegetable gardening by Adolescent Girls-LANSA AF-0026	MSSRF/DFID	256,011	1,400,328	3,399	20,949
	Health Program:					
_	Strengthening and Scaling-up Malaria Prevention & Case Management AF-0029	UNDP /GF	9,284,460	3,817,630	128,772	54,757
$\infty$	BPHS Helmand	MoPH/World Bank	262,110,096	250,663,972	3,635,369	3,692,752
0	MSF Support to Musagala District hospital	MSF	315,891	1	4,381	ı
10	CCM Fund	Global Fund	5,689,221	1	82,897	ı
_	Government Health Relief Program	MoPH	48,000,975	ı	992,799	ı
12	Upgrading sub health centres in Helmand Province	MoPH/GAVI	5,749,974	4,262,645	79,750	61,139
			722,238,031	636,959,255	10,061,456	9,359,729
13	Girls Education Project Phase II	BRAC USA	1	6,729,490	1	100,000
To+2			700 000 004	649 G00 74E	10 061 456	0 450 700



## 20. Segmental Reporting

at 31 December   Community   Community   Girls Education   Girls Education   Girls Education   GFATM   GFATM	Based Girls Challenge Challenge Resource Malaria R-8	Education Education Transition (AF- Transition (AF- Centre(BTRC) Centre(BTRC) AF-0008/ P- AF-0008	Challenge AF-   Challenge AF-   0030)	0015/ P-131 0015/ P-131 05 05 05	2018 2017 2018 2017 2018 2017 2018 2017	AFN AFN AFN AFN AFN AFN AFN AFN		2 404 208
Statement of Financial Position as at 31 December Community	2018 (Amount in Local currency) Based Girls	Education	Challenge Al	0015/ P-131	2018	AFN	ASSETS	Dronorty, plant and carringment

Property, plant and equipment Grants and accounts receivable Advance, deposits & prepayments BRAC contribution receivable Cash in hand and at bank

## TOTAL ASSETS

LIABILITIES AND CAPITAL FUND
LIABILITIES
Deferred income
Donor grants received in advance
BRAC contribution
Current liabilities

TOTAL LIABILITIES CAPITAL

TOTAL LIABILITIES AND CAPITAL FUND TOTAL (

AL FUND			
d surplus	1	1	1
CAPITAL FUND	1	1	1

Sommunity Based Girls Education nallenge AF-	Community Based Girls Education Challenge AF-	Girls Education Challenge Transition (AF- 0030)	Girls Education Challenge Transition (AF- 0030)	Training & Resource Centre(BTRC) AF-0001/ P-	Training & Resource Centre(BTRC) AF-0001/ P-	GFATM Malaria R-8 AF-0008/ P- 077	GFATM Malaria R-8 AF-0008/ P- 077
2018	2017	2018	2017	2018	2017	2018	2017
AFN	AFN	AFN	AFN	AFN	AFN	AFN	AFN
2,494,226	4,176,760	7,003,930	5,856,462	403,368	618,682	10,500	34,632
Î	1	96,753,620	21,330,722	16,622,528	8,549,017	Î	Ì
448,335	448,335	1,595,007	803,174	1	330,000	Ì	ı
1	1	1	1	1	1	İ	i
1,222,703	1,222,703	27,235,740	4,569,701	5,642,270	6,835,594	1	1
4,165,264	5,847,798	132,588,297	32,560,059	22,668,166	16,333,293	10,500	34,632
2,494,226	4,176,760	7,003,930	5,856,462	ı	1	10,500	34,632
1,536,943	1,536,943	1 1	1 1	1 1	1 1		1 1
134,095	134,095	125,584,367	26,703,597	1,265,761	269,835	-	1
4,165,264	5,847,798	132,588,297	32,560,059	1,265,761	269,835	10,500	34,632
1	1	1	1	21,402,405	16,063,458	ı	-



21,402,405

## 20. Segmental Reporting

U. Segmental Reporting								
Statement of Financial Position as at 31 December 2018 (Amount in Local currency)	PCH Kabul AF-0009/ P-90	PCH Kabul AF-0009/ P-90	CCM Fund AF- 0025/P- 137	CCM Fund AF- 0025/P- 137	Strengthening and Scaling-up Malaria Prevention & Case Management AF-0029	Strengthening and Scaling-up Malaria Prevention & Case Management AF-0029	Promoting vegetable gardening by Adolescent Girls-LANSA AF-0026	Promoting vegetable gardening by Adolescent Girls-LANSA AF-0026
	2018 AFN	2017 AFN	2018 AFN	2017 AFN	2018 2018 AFN	2017 AFN	2018 AFN	2017 AFN
ASSETS								
Property, plant and equipment Grants and accounts receivable	1,448,265	1,448,265	192,180	81,200	1 1	1 1	1 1	411,296
Advance, deposits & prepayments BRAC contribution receivable Cash in hand and at bank	254,147	254,147	- - 529,963	547,029	1,034,480	450,530	1 1 1	400,611
TOTAL ASSETS	1,702,412	1,702,412	722,143	628,229	1,034,480	450,530		811,907
LIABILITIES AND CAPITAL FUND								
LIABILITIES  Deferred income  Donor grants received in advance  BDAC contribution	1 1	1 1	192,180	81,200	245,264	257,088	1 1	1 1
Current liabilities	1,702,412	1,702,412	519,030	18,202	789,216	193,442	1 1	811,907
TOTAL LIABILITIES CAPITAL FIIND	1,702,412	1,702,412	722,143	628,229	1,034,480	450,530	·	811,907
Retained surplus	·	1	1	ı	-	1	1	1
TOTAL CAPITAL FUND	ı	ı	1	1	1	1	1	•
TOTAL LIABILITIES AND CAPITAL FUND	1,702,412	1,702,412	722,143	628,229	1,034,480	450,530	1	811,907



## BRAC AFGHANISTAN NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2018

## 20. Segmental Reporting

Statement of Financial Position as at 31 December Effectivenes 2018 (Amount in Local currency) s in Emergency AF-0027	Effectivenes s in Emergency AF-0027	Effectivenes s in Emergency AF-0027	Citizens Charter Afghanistan Project (CCAP) AF-0031	Citizens Charter Afghanistan Project (CCAP) AF-	Citizens Charter Afghanistan Project - Extension AF- 0033	Citizens Charter Afghanistan Project - Extension AF- 0033	BPHS- Helmand Province AF- 0032	BPHS- Helmand Province AF- 0032
	2018 AFN	2017 AFN	2018 AFN	2017 AFN	2018 AFN	2017 AFN	2018 AFN	2017 AFN
ASSETS								
Property, plant and equipment	1	24,536	5,328,838	2,535,944	349,939	ı	3,879,469	880,490
Grants and accounts receivable	i	İ	99,468,992	, 1	20,688,435	ı	45,896,598	
Advance, deposits & prepayments	ı	ı	26,000	1	1,018,513	ı	18,385,181	12,325,471
BRAC contribution receivable Cash in hand and at bank	1 1	1 1	4,834,897	33,371,459	257,313	15,239,093	5,994,938	97,720,917
TOTAL ASSETS	-	24,536	109,688,727	35,907,403	22,314,200	15,239,093	74,156,186	110,926,878
LIABILITIES AND CAPITAL FUND								
LIABILITIES								
Deferred income	ı	24,536	5,328,838	2,535,944	349,939	1	3,879,469	880,490
Donor grants received in advance	ı	ļ	1	23,966,112	1	14,495,991	1	86,014,463
BRAC contribution	1	ı	ı	1	1	1		
Current liabilities	1	ı	104,359,889	9,405,347	21,964,261	743,102	70,276,717	24,031,925
TOTAL LIABILITIES	-	24,536	109,688,727	35,907,403	22,314,200	15,239,093	74,156,186	110,926,878
CAPITAL FUND								
Retained surplus	1	1	ı	ı	1	1	1	1



TOTAL LIABILITIES AND CAPITAL FUND

TOTAL CAPITAL FUND

## Segmental Reporting 20.

Statement of Financial Position as at 31 December Upgrading 2018 (Amount in Local currency) centers in Helmand Helmand		AFN	ASSETS	Property, plant and equipment	Grants and accounts receivable	Advance, deposits & prepayments	BRAC contribution receivable Cash in hand and at bank	TOTAL ASSETS 3,374,750	LIABILITIES AND CAPITAL FUND	Deterred income  1,014,824  Donor grants received in advance  1,413,842	BRAC contribution	Culteric liabilities	TOTAL LIABILITIES	CAPITAL FUND	Retained surplus	TOTAL CAPITAL FUND	TOTAL LIABILITIES AND CAPITAL FUND
Upgrading sub health centers in Helmand province AF-	2017	AFN		1	1	ı	4,262,301	4,262,301		4,262,284	- 1		4,262,301				4,262,301
MSF Support to Musa Qala District Office AF-0035	2018	AFN		1	1	1	1 1	•		1 1	ı	1	1		1	1	ı
MSF Support to Musa Qala District Office AF-0035	2017	AFN		1	ı	1	1 1			1 1	ı	ı	1		1	1	
Government Health Relief Program AF- 0036	2018	AFN		1	1	1	47,997,531	47,997,531		47,997,359	C	7/1	47,997,531		1	,	47,997,531
Government Health Relief Program AF-0036	2017	AFN		1	1	ı	1 1			1 1	ı		1		1	1	·



BRAC AFGHANISTAN NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2018

## 20. Segmental Reporting

Statement of Financial Position as at 31 December 2018 (Amount in Local currency)	Temporary Project AccountAF- 0023/ P-98	Temporary Project AccountAF- 0023/ P-98	Elimination on consolidation (Inter project Receivable and Payable)	Elimination on consolidation (Inter project Receivable and Payable)	Total	Total
	2018 AFN	2017 AFN	2018 AFN	2017 AFN	2018 AFN	2017 AFN
ASSETS						
Property, plant and equipment Grants and accounts receivable Advance, deposits & prepayments BRAC contribution receivable Cash in hand and at bank	187,765 154,022,206 819,602 - 53,702,324	767 6,203,059 1,374,405 - 241,379,522	- (167,439,734) (1,018,513)	(11,547,076)	21,465,039 267,460,910 21,304,125 - 150,466,233	14,209,473 26,395,283 15,281,385 - 406,253,607
TOTAL ASSETS	208,731,897	248,957,753	(168,458,247)	(11,547,076)	460,696,307	462,139,748
LIABILITIES AND CAPITAL FUND						
Deferred income  Donor grants received in advance	1 1	1 1	1 1		20,873,906 51,204,341	13,590,024 131,061,708
BRAC contribution Current liabilities	65,126,085	75,806,734	_ (168,458,247)	(11,547,076)	223,609,842	128,273,539
TOTAL LIABILITIES	65,126,085	75,806,734	(168,458,247)	(11,547,076)	295,688,089	272,925,271
CAPITAL FUND						
Retained surplus	143,605,813	173,151,019	·		165,008,218	189,214,477
TOTAL CAPITAL FUND	143,605,813	173,151,019			165,008,218	189,214,477
TOTAL LIABILITIES AND CAPITAL FUND	208,731,897	248,957,753	(168,458,247)	(11,547,076)	460,696,307	462,139,748

## Segmental Reporting

ZI. Seginenta neponing								
Statement of Financial Position as at 31 December 2018 (Amount in United States Dollars)	Community Based Girls Education ChallengeAF-	Community Based Girls Education ChallengeAF-	Girls Education Challenge Transition (AF- 0030)	Girls Education Challenge Transition (AF-0030)	Training & Resource Centre (BTRC) AF- 0001/ P-05	Training & Resource Centre (BTRC) AF- 0001/ P-05	GFATM Malaria R-8 AF-0008/ P- 077	GFATM Malaria R-8 AF-0008/ P- 077
	2018 USD	2017 USD	2018 USD	2017 USD	2018 USD	2017 USD	2018 USD	2017 USD
ASSETS Property, plant and equipment Grants and accounts receivable Advance, deposits & prepayments BRAC contribution receivable Cash in hand and at Bank	33,119 - 5,953 - 16,236	59,908 - 6,431 - 17,537	93,001 1,284,738 21,179 - 361,648	84,000 305,948 11,520 -	5,356 220,721 - 74,921	8,874 122,619 4,733 - 98,044	138	497
TOTAL PROPERTY AND ASSETS LIABILITIES AND CAPITAL FUND LIABILITIES	55,308	83,875	1,760,567	467,012	300,998	234,270	139	497
Deferred income -Net of currency translation Donor grants received in advance -Net of currency translation BRAC contribution Current liabilities	33,119 20,408 - 1,781	59,908 22,045 - 1,923	93,001	84,000	- 16,807	3,870	139	497
TOTAL LIABILITIES	55,308	83,875	1,760,567	467,012	16,807	3,870	139	497
CAPITAL FUND Retained Surplus	1		,	ı	284,191	230,400	ı	1
TOTAL CAPITAL FUND	1		1	1	284,191	230,400	1	1
TOTAL LIABILITIES AND CAPITAL FUND	55,308	83,875	1,760,567	467,012	300,998	234,270	139	497



BRAC AFGHANISTAN NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2018

## Segmental Reporting 21.

Statement of Financial Position as at 31 December 2018 (Amount in United States Dollars)

Promoting
vegetable
gardening by
Adolescent
Girls-LANSA AF2017
USD

Promoting
vegetable
gardening by
Adolescent
Girls-LANSA AF0026
USD

Strengthening and Scaling-up Malaria Prevention & Case Management AF-0029 2017

Strengthening and Scaling-up Malaria Prevention & Case Management AF-0029 2018

CCM Fund AF-0025/P-137

CCM Fund AF-0025/P-137

PCH Kabul AF-0009/ P-90

PCH Kabul AF-0009/ P-90

5,899

--6,462

13,736

7,846

3,645

3,375

- 7,037

20,773

19,231

1,165

2017 USD

2018 USD

2017 USD

2018 USD

11,645

6,462

13,736

9,011

9,589

24,418

22,605

ASSETS
Property, plant and equipment
Grants and accounts receivable
Advance, deposits & prepayments
BRAC contribution receivable
Cash in hand and at Bank

LIABILITIES AND CAPITAL FUND TOTAL PROPERTY AND ASSETS

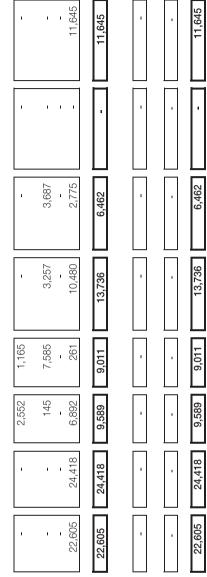
LIABILITIES

Deferred income -Net of currency translation
Donor grants received in advance -Net of currency
translation
BRAC contribution
Current liabilities

TOTAL LIABILITIES

CAPITAL FUND Retained Surplus

TOTAL LIABILITIES AND CAPITAL FUND TOTAL CAPITAL FUND





Effectivene   Effectivene   Effectivene   States   Charter   Statement of Financial Position as at 31						
Emergenc   Emergenc   Emergenc   Arghanistan   Argha   Pro			Citizens Charter	Citizens Charter	BPHS- Helmand	BPHS- Helmand
2018   2017   2018   201   20	-		Afghanistan Project - Extension AF-0033	Afghanistan Project - Extension AF-0033	Province AF- 0032	Province AF- 0032
USD         USD <th></th> <th>2017</th> <th>2018</th> <th>2017</th> <th>2018</th> <th>2017</th>		2017	2018	2017	2018	2017
Secondary and equipment   Secondary   Se		USD	USD	USD	USD	OSD
Sacontribution						
decounts receivable	70,759	36,373	4,647	1	51,513	12,629
Abilities   Abil	1,320,794	ı	274,710	ı	609,436	1
## SOPERTY AND ASSETS  BOPERTY AND ASSETS  ES AND CAPITAL FUND  ES Come -Net of currency translation  This tracelved in advance -Net of currency  This tra	/44	1 1	13,524	Î i	244,127	1/6,785
ES AND CAPITAL FUND         -         352         1,456,496         5           ES and CAPITAL FUND         -         352         70,759         -         3           instruction bilities         -         -         -         -         -         3         -         -         3         -	64,200	478,650	3,417	218,576	79,603	1,401,620
ES AND CAPITAL FUND         -         352         1,456,496         5           ES AND CAPITAL FUND         -         352         70,759         -           Come -Net of currency translation at received in advance -Net of currency rilities         -         -         -         352         70,759         -           ABILITIES         -         -         1,385,737         1           Surplus         -         -         -         -         51           APITAL FUND         -         -         -         -         -						
ES AND CAPITAL FUND  ES  come -Net of currency translation  tribution  alities  ABILITIES  APITAL FUND  ES  70,759  7,456,496  1,385,737  1  1  1,385,737  1  1  1,385,737  1  1  1,385,737  1  1  1,385,737  1  1  1,385,737  1  1  1,385,737  1  1  1  1,385,737  1  1  1  1,385,737  1  1  1  1,385,737  1  1  1  1,385,737  1  1  1  1  1  1  1  1  1  1  1  1  1	1,456,496	515,023	296,298	218,576	984,679	1,591,034
come -Net of currency translation       -       352       70,759       -         nts received in advance -Net of currency       -       -       -       -       352       70,759       -       3         ribution       - <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
It is received in advance aver of currency	70,759	36,373	4,647	ı	51,513	12,629
ES	1	343,748	1	207,917	ı	1,233,713
- 352 1,456,496	1,385,737	134,902	291,651	10,658	933,166	344,692
		515,023	296,298	218,576	984,679	1,591,034
	-	_    -			1	<u>'</u>
	-			1	1	i
TOTAL LIABILITIES AND CAPITAL FUND - 352 1,456,496 515,03	1,456,496	515,023	296,298	218,576	984,679	1,591,034



BRAC AFGHANISTAN NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2018

## 21. Segmental Reporting

Statement of Financial Position as at 31 December 2018 (Amount in United States Dollars)	Upgrading sub health	Upgrading sub	MSF Support to Musa Qala	MSF Support to Musa Qala	Government Health Relief	Government Health Relief	Temporary	Temporary Project
		in Helmand	District Office	District Office	Program AF-	Program AF-	Account AF-	Account AF-
	Helmand province AF-	province AF-	AF-0035	AF-0035	9800	9800	0023/P-98	0023/P-98
	0034	0						
	2018	2017	2018	2017	2018	2017	2018	2017
	USD	USD	USD	USD	USD	USD	USD	USD
ASSETS								
Property, plant and equipment	21,442	1	ı	ı	1	1	2,493	-
Grants and accounts receivable	ı	ı	ı	1	ı	ı	2,045,176	88,971
Advance, deposits & prepayments	1	ı	1	1	Ì	Ì	10,883	19,713
BRAC contribution receivable	1	1	1	1	1	ı	1	1
Cash in hand and at Bank	23,369	61,135	1	1	637,333	ı	713,084	3,462,127
TOTAL PROPERTY AND ASSETS	44,811	61,135		•	637,333	1	2,771,636	3,570,823
LIABILITIES AND CAPITAL FUND								
LIABILITIES								
Deferred income -Net of currency translation	21,442	1	1	1	1	1	1	1
Donor grants received in advance - Net of currency	18 777	61 137			082 489			
italistation BBAC contribution	†	5 - 1	1 1	1 1	000, 100	i i	1 1	1 1
Current liabilities	4,595	0	1	1	2	!	864,773	1,087,303
TOTAL LIABILITIES	44,811	61,135	1	•	637,333		864,773	1,087,303
CABITAL FLIND								
Retained Surplus	1	1	1	1		1	1,906,862	2,483,520
GNIE INTERVOL							1 006 963	7 403 570
IOIAL CAPITAL FUND			1			1	708,008,1	2,483,520

TOTAL LIABILITIES AND CAPITAL FUND

## Segmental Reporting 21.

Statement of Financial Position as at 31 December 2018 (Amount in United States Dollars)	Elimination on consolidation (Inter project Receivable & Payable)	Elimination on consolidation (Inter project Receivable & Payable)	Total	Total
ASSETS Property, plant and equipment Grants and accounts receivable Advance, deposits & prepayments BRAC contribution receivable Cash in hand and at Bank	2018 USD (2,223,340) (13,524)	2017 USD (165,621)	2018 USD 285,022 3,551,466 282,886 - 1,997,958	2017 USD 203,808 378,590 219,182 -
TOTAL PROPERTY AND ASSETS	(2,236,865)	(165,621)	6,117,332	6,628,511
LIABILITIES AND CAPITAL FUND LIABILITIES				
Deferred income -Net of currency translation Donor grants received in advance -Net of currency translation BRAC contribution Current liabilities	- - (2,236,865)	- - - (165,621)	277,173 679,914 - 2,969,191	194,923
TOTAL LIABILITIES	(2,236,865)	(165,621)	3,926,279	3,914,591
CAPITAL FUND Retained Surplus			2,191,053	2,713,920
TOTAL CAPITAL FUND		·	2,191,053	2,713,920
TOTAL LIABILITIES AND CAPITAL FUND	(2,236,865)	(165,621)	6,117,332	6,628,511



BRAC AFGHANISTAN

NOTES TO THE FINANCIAL STATEMENTS	FOR THE YEAR ENDED DECEMBER 31, 2018
-----------------------------------	--------------------------------------

22.

Statement of Comprehensive income for the year ended 31 December 2018 (Amount in Local Currency)	Community	Based Girls	Education AF-	0013/ P-129	
	statement of Comprehensive Income for the year	ended 31 December 2018 (Amount in Local	Currency)		

	INCOME	Grant income	Amortization of investment in fixed asset	BRAC USA contribution	BRAC Afghanistan contribution	BI contribution	Training income	Interest on bank accounts	Other income	Exchange gains/losses	TOTAL INCOME	
--	--------	--------------	---	-----------------------	-------------------------------	-----------------	-----------------	---------------------------	--------------	-----------------------	--------------	--

EXPENDITURE Salaries & benefits Teacher honorium School rent & maintenance Stationery, rent & utilities Maintenance & general expenses Teachers training Beneficiary training Staff training & development Traveling & transportation Program expenses Monitoring & evaluation BRAC Afghanistan contribution expenses Technical support from HO Addit fees H.O. logistics and management support
Depreciation on property, plant and equipment TOTAL EXPENDITURE
NET SURPLUS / (DEFICIT) FOR THE YEAR

omprehensive Income for the year	Community	Community	Community	Community	Girls Education	Girls Education	Training &	Training &
illoer zo lo (Allibum III Local	Education AF- 0013/ P-129	Education AF- 0013/ P-129	Education Challenge AF- 0015/P-131	Education Challenge AF- 0015/P-131	Craineringe Transition (AF- 0030)	Cranerige Transition (AF- 0030)	Centre (BTRC) AF- 0001/P-05	Centre (BTRC) AF- 0001/P-05
	2018	2017	2018	2017	2018	2017	2018	2017
	AFN	AFN	AFN	AFN	AFN	AFN	AFN	AFN
		V 704 070	1	118 007 353	447 935 202	202 625 011	,	
nvestment in fixed asset		89935	1,682,534	1,883,071	1,359,017	458,880	1 1	
tribution	1	3,432,082	1				ı	1
an contribution	1	1	ı	1	17,764,690	7,765,455	1	ı
	•	ı	ı	1	•	1	1	1
	1	1	ı	1	1	1	30,535,718	19,504,935
accounts	1	5993	1	1	1	ı	ı	1
٠	1	ı	ı	1	ı	1	1	ı
losses		1	1	1	1	-		1
Ш	•	8,251,752	1,682,534	119,910,424	467,058,909	210,849,346	30,535,718	19,504,935
tts	•	6,339,933	ı	26,276,090	126,471,674	64,503,603	6,365,579	5,679,260
æ	1	1	•	25,285,857	87,500,659	40,461,260	1	1
aintenance	1	(200)	ı	2,650,910	3,144,230	2,111,705	1	1
& utilities	1	425,072	ı	2,038,742	12,578,535	9,939,692	1,279,782	1,226,968
general expenses	1	113,054	1	4,282,993	9,622,458	5,062,755	474,195	499,477
D	1	ı	ı	1	14,774,381	417,724	1	1
ing	1	(2,200)	1	2,755,284	4,561,158	6,661,523	1	1
levelopment	•	ı	1	38,116	1,336,927	1,660,202	1	1
sportation	1	769,974	1	5,677,467	21,715,920	11,613,237	2,225,309	2,456,299
ses	1	9,971	1	44,469,110	150,613,085	48,947,055	14,485,816	5,622,463
aluation	•	1	1	1	6,942,667	5,148,793	1	1
an contribution expenses	1	1	1	1	17,764,690	7,765,455	1	1
irt from HO	•	1	1	4,391,192	8,342,584	5,823,542	1	1
	1	1	1	161,592	330,924	273,920	1	1
d management support	•	506,150	1	1			1	1
property, plant and equipment	1	89,935	1,682,534	1,883,071	1,359,017	458,880	366,090	294,903
DITURE	•	8,246,089	1,682,534	119,910,424	467,058,909	210,849,346	25,196,771	15,779,370
/ (DEFICIT) FOB THE YEAB		5.663					5.338.947	3.725.565
(		200						



## 22.

Segmental Reporting
Statement of Comprehensive Income for the year ended 31 December 2018 (Amount in Local Currency)

Grant income
Amortization of investment in fixed asset
BRAC USA contribution
BRAC Afghanistan contribution
BI contribution
Training income
Interest on bank accounts

## Other income Exchange gains/los TOTAL INCOME

EXPENDITURE
Salaries & benefits
Teacher honorium
School rent & maintenance
Stationery, rent & utilities
Maintenance & general expenses
Teachers training
Beneficiary training
Staff training & development
Traveling & transportation
Program expenses
Monitoring & evaluation
BRAC Afghanistan contribution expenses
Technical support from HO
Audit fees
H.O. logistics and management support
Depreciation on property, plant and equipment
TOTAL EXPENDITURE

NET SURPLUS / (DEFICIT) FOR THE YEAR

NSP RBG 2nd Round ( Samangan & Nangarhar) AF- 0014/P-130	2017 AFN	385		385	385 385 386
NSP RBG 2nd Round ( Samangan & Nangarhar) AF- 0014/P-130	2018 AFN		1 1 1 1		
On Farm Water Management AF- 0011/ P-124	2017 AFN	4,285	1 1 1 1	4,285	4,285
On Farm Water Management AF- 0011/ P-124	2018 AFN				
PCH Kabul AF- 0009/ P-90	2017 AFN	220		- 250	950
PCH Kabul AF- 0009/ P-90	2018 AFN	1 1 1	1 1 1 1		
GFATM Malaria R-8 AF-0008/P- 077	2017 AFN	6,721	1 1 1 1	6,721	6,721 6,721
GFATM Malaria R-8 AF-0008/P- 077	2018 AFN	24,133	1 1 1 1	24,133	24,133



# BRAC AFGHANISTAN NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2018

22.

Segmental Reporting
Statement of Comprehensive Income for the year ended 31 December 2018 (Amount in Local Currency)

	0020/P-132	0020/P-132			Management AF-0029	Management AF-0029
	2018	2017	2018	2017	2018	2017
	AFN	AFN	AFN	AFN	AFN	NHA
NCOME						

INCOME
Grant income
Amortization of investment in fixed asset
BRAC USA contribution
BRAC Afghanistan contribution
BI contribution
Training income
Interest on bank accounts Exchange gains/los TOTAL INCOME

## EXPENDITURE

H.O. logistics and management support
Depreciation on property, plant and equipm
TOTAL EXPENDITURE Salaries & benefits
Teacher honorium
School rent & maintenance
Stationery, rent & utilities
Maintenance & general expenses
Teachers training
Beneficiary training
Beneficiary training & development
Traveling & teansportation
Program expenses
Monitoring & evaluation
BRAC Afghanistan contribution expense
Technical support from HO
Audit fees
H.O. logistics and management support

Promoting vegetable gardening by Adolescent Girls-LANSA AF-0026	2017	AFN	1,643,740	1 1	i	i	ı	1	1 1	1,643,740	815,623	İ	58,158	1	İ	1 1	141,384	16,325	612,250	ı		1	i	1,643,740	
Promoting vegetable gardening by Adolescent Girls-LANSA AF-0026	2018	AFN	1		1	1	ı	ı			ı	ı		1	ı		•	1	ı	ı	• 1		1	•	
Strengthening and Scaling-up Malaria Prevention & Case Management AF-0029	2017	AFN	5,433,613	1 1	1	1	•	•	1 1	5,433,613	2,285,984		844,696	115,660	702 200 +	1,031,180,1	476,781	296,659				316 096		5,433,613	
Strengthening and Scaling-up Malaria Prevention & Case Management AF-0029	2018	AFN	9,296,284		ı	į	ı	1	1 1	9,296,284	3,275,946		1,069,364	165,197	002 222 600	800,101,0	776,239	234,080				17 949		9,296,284	
CCM Fund AF- 0025/P-137	2017	AFN	5,861,149	086,330	ı	1	ı	1	1 1	5,887,539	2,723,165	ı	44,817	1	- 60	000,121	1	2,683,663	1	ı	• 1	288 124	26,390	5,887,539	
CCM Fund AF- 0025/P-137	2018	AFN	6,069,481	26,654	1	ı	ı	1	1 1	6,096,135	2,844,396	1	87,006	1	- +0	- 124	ı	2,810,548	1	1	•	296 407	26,654	6,096,135	
Community Based Management of Acute Malnutrition Project AF- 0020/P-132	2017	AFN	1 (6	908,02	ı	•	•	•	1 1	20,906	1	1	1 1	1	1		1	1	1	1			20,906	20,906	
Community Based Management of Acute Malnutrition Project AF- 0020/P-132	2018	AFN	1		•	1	ī	1	1 1		ī	ı		1	ı	1 1	•	1	1	1	1 1		•		



## 22

Segmental Reporting Statement of Comprehe ended 31 December 20 Currency)

ement of Comprehensive Income for the year	Effectivenes	Effectivenes	Citizens	Citizens	Citizens	Citizens	BPHS-Helmand	BPHS-He
ed 31 December 2018 (Amount in Local	s in	s in	Charter	Charter	Charter	Charter	Province AF-0032	Province
ency)	Emergency	Emergency	Afghanistan	Afghanistan	Afghanistan	Afghanistan		0032
	AF-0027	AF-0027	Project (CCAP)	Project (CCAP)	Project -	Project -		
			AF-0031	AF-0031	Extesion AF- Extesion AF	Extesion AF-		
					0033	0033		
	2018	2017	2018	2017	2018	2017	2018	2017

## INCOME Grant incor

Amortization of investment in fixed asset BRAC USA contribution BRAC Afghanistan contribution Bl contribution Training income Interest on bank accounts Other income Exchange gains/losses TOTAL INCOME

Beneficiary training
Staff training & development
Traveling & transportation
Program expenses
Monitoring & evaluation
BRAC Afghanistan contribution expenses H.O. logistics and management support Depreciation on property, plant and equipmTOTAL EXPENDITURE Teacher honorium
School rent & maintenance
Stationery, rent & utilities
Maintenance & general expen
Teachers training EXPENDITURE Audit fees H.O. logistia

NET SURPLUS / (DEFICIT) FOR THE YEAR

Province AF- 0032	2017	AFN	139,037,029	19,580	ı	ı	1	1	ı	1	1	139,056,609	81,417,082	ı	ı	3,660,565	1,543,038	1	25,140	1	3,858,371	41,828,131	1	ı	•	20,000	6,654,702	19,580	139,056,609		
Province AF-0032	2018	AFN	341,157,187	299,621	ı	ı	ı	1	ı	1	-	341,456,808	197,962,678	1	ı	16,019,777	4,460,657	Î	1,617,665	i	13,046,719	91,598,471	1	ı	1	40,000	16,411,220	299,621	341,456,808		
Charter Charter Afghanistan Project - Extesion AF-	2017	AFN	743,444	ı	ı	ı	1	ı	ı	ı	1	743,444	640,778	ı	ı	65,031	342	1	ı	1	ı	ı	1	ı	1	ı	37,293	1	743,444	1	
Charter Afghanistan Project - Extesion AF-	2018	AFN	50,593,640	53,461	1	ı	1	1	1	1	1	50,647,101	37,272,798	ı	1	1,375,050	749,346	1	49,680	922,034	6,470,525	417,952	ı	ı	1	1	3,336,255	53,461	50,647,101	1	
Charter Charter Afghanistan Project (CCAP) AF-0031	2017	AFN	81,019,983	149,246	ı	ı	ı	1	ı	ı	1	81,169,229	55,464,449	ı	ı	3,168,439	2,848,383	ı	2,558,810	2,004,049	8,626,621	667,753	ı	ı	1	205,440	5,476,039	149,246	81,169,229		
Charter Charter Afghanistan Project (CCAP) AF-0031	2018	AFN	119,397,493	1,244,718	ı	ı	ı	1	ı	İ	1	120,642,211	85,343,535	ı	ı	2,506,660	1,635,329	İ	1,719,157	338,848	14,198,113	2,354,727	ı	ı	1	225,930	8,075,194	1,244,718	120,642,211		_
s in S in S in S in S in S in S in S in	2017	AFN	1	7,357	ı	ı	1	1	ı	1	1	7,357	1	ı	ı	ı	ı	ı	ı	1	ı	1	1	ı	1	i	ı	7,357	7,357		
s in Emergency AF-0027	2018	AFN	1	6,743	1	1	1	1	1	Ì	1	6,743	1	ı	1	1	ı	1	1	1	1	1	1	1	1	1	1	6,743	6,743	,	_



BRAC AFGHANISTAN NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2018

## 22.

sive Income for the year Segmental Reporting Statement of Comprehe ended 31 December 20 Currency)

Statement of Comprehensive Income for the year	Upgrading	Upgrading	MSF Support	MSF Support	Government	Government	Temporary	Temporary
ended 31 December 2018 (Amount in Local	sub health	sub health	to Musa Qala	to Musa Qala	Health Relief	Health Relief	Project	Project Account
Surrency)	centres in	centres in	District Office	District Office	Program AF-	Program AF-	Account P-98/	P-98/ AF-0023
	Helmand	Helmand	AF-0035	AF-0035	9800	9003	AF-0023	
	province AF-	province AF-						
	0034	0034						
	2018	2017	2018	2017	2018	2017	2018	2017
	AFN	AFN	AFN	AFN	AFN	AFN	AFN	AFN
LENCON								

INCOME
Grant income
Amortization of investment in fixed asset
BRAC USA contribution
BRAC Afghanistan contribution
BI contribution Training income Interest on bank accounts Other income Exchange gains/los TOTAL INCOME

## EXPENDITURE

H.O. logistics and management support Depreciation on property, plant and equip TOTAL EXPENDITURE Statutions & Definits
Teacher honorium
School rent & maintenance
Stationery, rent & utilities
Maintenance & general expenses
Teachers training
Beneficiary training
Staff training & development
Traveling & transportation
Program expenses
Monitoring & evaluation
BRAC Afghanistan contribution expenses
Technical support from HO

184,625 115,972,611 9,347,204 <b>125,504,440</b>	116,117 10,634,788 7,360,384 <b>18,111,289</b>				315,891	- - - - 361	- - - - - 577,971
1 1	1 1	1 1	1 1	1 1	1 1	1 1	1 1
1 1	1 1	1 1	1 1	1 1	1 1	1 1	1 1
ı	ı	ı	ı	1	ı	ı	322,966
ı	1	1	3,616	1	315,891	361	3,955,005
AFN	AFN	AFN	AFN	AFN	AFN	AFN	AFN
2017	2018	2017	2018	2017	2018	2017	2018
						province AF- 0034	vince AF- 0034
P-98/ AF-0023	Account P-98/ AF-0023	Program AF- 0036	Program AF- 0036	District Office AF-0035	District Office AF-0035	centres in Helmand	entres in elmand
Temporary Project Account	Temporary Project	Government Health Relief	Government Health Relief	MSF Support to Musa Qala	MSF Support to Musa Qala	Upgrading sub health	grading b health

70,060,192	(29,545,206)	ı	ı	1		1	ı
55,444,248	47,656,495		3,616		315,891	361	4,277,971
449,666	6,841	1	1	1	1	1	322,966
(6,639,228)	(14,208,626)	ı	172	1	ı	17	280,055
58,588	307,334	1	1	i	ı	ı	ı
1	1	1	1	1	1	1	1
1	1	1	ı	1	1	1	ı
1	ı	ı	1	1	1	1	1
1	1,972,443	ı	ı	ı	1	ı	126,690
6,860,354	4,684,698	ı	1	ı	ı	1	752,512
1	1	1	1	1	ı	1	1
ı	ı	ı	Î	ı	ı	ı	294,684
ı	1	1	1	1	ı,	1	1
5,290,604	7,868,882	1	3,444	ı	1	344	129,833
5,474,900	5,513,653	ı	ı	ı	ı	ı	19,550
ı	1	1	1	1	1	ı	1
ı	1	ı	ı	1	ı	1	1
43,949,364	41,511,270	1	1	1	315,891	1	2,351,681



## 22

Segmental Reporting
Statement of Comprehensive Income for the year ended 31 December 2018 (Amount in Local Currency)

## INCOME Grant inco

Amortization of investment in fixed asset BRAC USA contribution BRAC Afghanistan contribution BI contribution Exchange gains/losses
TOTAL INCOME

## EXPENDITURE

Technical support from HO
Audit fees
H.O. logistics and management support
Depreciation on property, plant and equipment
TOTAL EXPENDITURE Teacher honorium
School rent & maintenance
Stationery, rent & utilities
Maintenance & general expenses
Teachers training
Beneficiary training
Beneficiary training
Staff training & development
Traveling & transportation
Program expenses
Monitoring & evaluation
BRAC Afghanistan contribution expenses
Technical support from HO
Audit fees
H O Incent

NET SURPLUS / (DEFICIT) FOR THE YEAR

Elimination on consolidation	Elimination on consolidation	Total	Total
2018	2017	2018	2017
AFN	AFN	AFN	AFN
ı	ı	978,723,799	559,116,690
1	1	5,019,847	2,666,371
1	ı	•	3,432,082
(17,764,690)	(7,765,455)	1	ı
ı	1	ı	1
1	ı	30,535,718	19,504,935
1	1	116,117	190,288
ı	1	10,634,788	115,972,611
1	ı	7,360,384	9,347,204
(17,764,690)	(7,765,455)	1,032,390,653	710,230,181
1	1	503,715,448	290,095,331
•			

73,791,420	(24,206,259)	1	1
636,438,761	1,056,596,912	(7,765,455)	(17,764,690)
3,410,940	5,392,778	ı	1
6,639,228	14,208,626	1	1
749,540	904,188	1	i
10,214,734	8,342,584	1	i
İ	1	(7,765,455)	(17,764,690)
5,761,043	6,942,667	1	1
144,541,130	264,613,812	ı	ı
40,480,488	63,870,035	1	ı
3,702,367	2,597,809	ı	1
13,212,374	12,030,977	ı	1
417,724	14,774,381	ı	ı
19,757,550	25,109,341	1	ı
26,947,080	43,449,377	ı	ı
4,762,115	3,144,230	1	ı
65,747,117	87,500,659	ı	1
290,095,331	503,715,448	ī	1



BRAC AFGHANISTAN NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2018

Segmental Reporting

23

Statement of Comprehensive Income for the year ended 31 December 2018 (Amount in United States Dollars)

		uc	in contribution			accounts		Sesso Sesso	vestment in fixed asset	
INCOME	Grant income	BRAC contribution	BRAC Afghanistan contribution	BI contribution	Training income	Interest on bank accounts	Other income	Exchange gains/losses	Amortization of investment in fixed asset	TOTAL INCOME

## EXPENDITURE Salaries & benefits

Teacher honorarium School rent & maintenance Stationery, rent & utilities Maintenance & general expens Teachers training Beneficiary training Staff training & development Traveling & transportation

H.O. logistics and management support Depreciation on property, plant and equipm TOTAL EXPENDITURE

SURPLUS / (DEFICIT)
Taxation

																														-	_
Training & Resource Centre (BTRC) AF-	2017	OSD	•	ı		287,344	1	1	ı		287,344		83,666	į	ı	18,076	7,358	ı	į	1	36,186	82,829	i	ı	ı	ı	į	4,344	232,460	54,885	•
Training & Resource Centre (BTRC) AF-	2018	OSD		1	1 1	423,519	1	1	1		423,519		88,288	i	i	17,750	6,577	i	i	1	30,864	200,913	i	i	i	i	i	5,078	349,470	74,049	i
Girls Education Challenge Transition (AF-	2017	OSD	2,985,047	7	14,400	ı	,	1	1	6,760	3,106,207		950,259	296,070	31,109	146,430	74,584	6,154	98,137	24,458	171,085	721,082	75,851	114,400	85,792	4,035	ı	6,760	3,106,207	1	•
Girls Education Challenge Transition (AF-	2018	OSD	6,212,694	- 0	240,390	ı	1	1	1 (	18,849	6,477,932		1,754,115	1,213,601	43,609	174,460	133,460	204,915	63,262	18,543	301,192	2,088,947	96,292	246,390	115,709	4,590	1	18,849	6,477,932	1	•
Community Based Girls Education Challenge AF-	2017	OSD	1,738,765	•	ı	ı	•	1	·	27,741	1,766,506	•	387,096	372,508	39,053	30,035	63,097	ı	40,591	295	83,640	655,114	ı	1	64,691	2,381	ı	27,741	1,766,506	1	1
Community Based Girls Education Challenge AF:	2018	OSD	1	IÎI		ı	i	i	1 (	23,336	23,336	•	1	1		1	1		1	1	1	1		1		1	1	23,336	23,336	ı	
Community Based Girls Education AF- 0013/ P-129	2017	OSD	69,594	199,09	1	ı	83	•	1 (	1,325	121,564		93,399	1	(7)	6,262	1,665	1	(110)	1	11,343	147	•	Î	1	Î	7,457	1,325	121,480	83	
Community Based Girls Education AF- 0013/ P-129	2018	OSD	1	•	1	ı	,	1	1		•		ı	1		1	1		1	1	•	•	ı	1		1	1	-	1	1	•



## Segmental Reporting 23.

ed Sta		
ا Unit		
ount ir		
8 (Ame		
r 2018		
ended 31 December 2018 (Amount in United Sta		
31 Dec		
e papu	ollars)	
ē	Δ	

NSP RBG 2nd Round ( Samangan & Nangarhar) AF-0014/P-130

NSP RBG 2nd Round ( Samangan & Nangarhar) AF-0014/P-130

2017 USD

2018 USD

INCOME
Grant income
BRAC contribution
BRAC Afghanistan contribution
Bl contribution
Training income
Interest on bank accounts
Other income
Exchange gains/losses
Amortization of invastment in fixed asset

### TOTAL INCOME EXPENDITURE Salaries & benefits

5



BRAC AFGHANISTAN NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2018

## Segmental Reporting 23

Statement of Comprehensive Income for the year ended 31 December 2018 (Amount in United States Dollars)

₩	
ō	
NCOME	
_	

## Amortization of inve

Audit fees
H.O. logistics and management su
Depreciation on property, plant ar
TOTAL EXPENDITURE Teacher honorarium
School rent & maintenance
Stationery, rent & utilities
Maintenance & general expensor
Teachers training
Beneficiary training
Staff training & development
Travelling & transportation
Program expenses
Monitoring & evaluation
BRAC Afghanistan contribution EXPENDITURE
Salaries & benefits
Teacher honorarium

## SURPLUS / (DEFICIT)

Strengthening and Scaling-up Malaria Prevention & Case Management AF-0029	2017	USD	80,047	1		1	1	1	1	1	ı	80,047
Strengthening and Scaling-up Malaria Prevention & Case Management AF-0029	2018	USD	128,936	ı	1	1	ı	ı	1	1	ı	128,936
CCM Fund AF- 0025/P-137	2017	USD	86,346	1		1	1	1	1	1	386	86,735
CCM Fund AF- 0025/P-137	2018	USD	84,181	1	1	1	i	i	1	1	370	84,551
Community Based Management of Acute Malnutrition Project AF-0020/ P-132	2017	USD	1	ı	ı	ı	1	1	i	1	308	308
Community Based Management of Acute Malnutrition Project AF-0020/ P-132	2018	USD	1	ļ	ı	ı	1	1	ı	Î	ı	•

1	•	1	1	1	1
•	1	1	1	1	1
1	1	1	1	1	1
80,047	128,936	86,735	84,551	308	
-	-	389	370	308	•
4,657	249	4,245	4,111	1	1
1	1	1	1	ı	ı
	1		i	ı	I,
	1		i	ı	I,
ı	i	ı	ı	1	i
4,370	3,247	39,535	38,981	1	1
7,024	10,766	ı	1	ı	1
1	i	ı	1	1	1
16,172	52,115	1,788	432	ı	1
1	ı	1	1	ı	ı
1,704	2,291	1	1	ı	1
12,444	14,832	099	1,207	ı	1
ı	ı	ı	ı	ı	ı
1	i	ı	1	1	1
33,677	45,436	40,117	39,451	1	1



23.

Segmental Reporting
Statement of Comprehensive Income for the year ended 31 December 2018 (Amount in United States Dollars)

INCOME Grant income BRAC contribution BRAC Afghanistan contribution BI contribution Training income Interest on bank accounts Other income Exchange gains/losses	ATTOCILZATION OF ITVESTIMENT IN IIXED ASSEL	
--	---	--

TOTAL INCOME

Audit fees
H.O. logistics and management support
Depreciation on property, plant and equipr
TOTAL EXPENDITURE Program expenses
Monitoring & evaluation
BRAC Afghanistan contribution expense
Technical support from HO EXPENDITURE
Salaries & benefits
Teacher honorarium
School rent & maintenance
Stationery, rent & utilities
Maintenance & general expens
Teachers training
Beneficiary training
Staff training & development
Traveling & transportation

NET SURPLUS / (DEFICIT) FOR THE YEAR SURPLUS / (DEFICIT)
Taxation

Citizens Charter Afghanistan Project - Extension AF-0033 2017 USD	10,952	10,952	9,440
Citizens Charter Afghanistan Project - Extension AF-0033 2018 USD	701,715	702,456	516,960 - 19,071 10,393 12,788 89,744 5,797 702,456
Citizens Charter Afghanistan Project (CCAP) AF-0031 2017 USD	1,193,577	1,195,775	817,096 - 46,677 41,962 - 37,696 29,523 127,086 9,837 3,027 80,672 2,199 2,199 2,199
Citizens Charter Afghanistan Project (CCAP) AF-0031 2018	1,655,999	1,673,262	1,183,683 - 76,375 22,681 2,681 4,700 196,923 32,659 - 3,134 112,000 17,264 - 1,7264
Effectivene ss in Emergency AF-0027 2017 USD	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	108	108
Effectivene ss in Emergency AF-0027 2018 USD		94	
Promoting vegetable gardening by Adolescent Girls-LANSA AF-0026 2017 USD	24,215	24,215	12,016 
Promoting vegetable gardening by Adolescent Girls-LANSA AF-0026 2018 USD		,	

BRAC AFGHANISTAN NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2018

Segmental Reporting 23

Statement of Comprehensive Income for the year ended 31 December 2018 (Amount in United State Dollars)

	INCOME	Grant income	BRAC contribution	BRAC Afghanistan contribution	BI contribution	Training income	Interest on bank accounts	Other income	Exchange gains/losses	Amortization of investment in fixed asset	TOTAL INCOME
--	--------	--------------	-------------------	-------------------------------	-----------------	-----------------	---------------------------	--------------	-----------------------	---	--------------

Audit frees expressions is Audit frees.

H.O. logistics and management support Depreciation on property, plant and equipment TOTAL EXPENDITURE EXPENDITURE
Salaries & benefits
Teacher honorarium
School rent & maintenance
Stationery, rent & utilities
Maintenance & general expens
Teachers training
Beneficiary training
Beneficiary training & development
Traveling & transportation
Program expenses
Monitoring & evaluation
BRAC Afghanistan contribution
Technical support from HO

SURPLUS / (DEFICIT)
Taxation
NET SURPLUS / (DEFICIT) FOR THE YEAR

	Governm Health Re	0036	2017	OSD		•	•		•	'	•	•	•		•	'	'	'	•	•	'	•	•		•	•	'	'	•	•		_	ı
	Government Health Relief	0036	2018	OSD		20	1	ı	ı	ı	1	1	ı	1	20	ı	ı	ı	1	48	1	1	1	1	ı	ı	ı	ı	ı	N	1	20	1
	MSF Support to	District Office AF-	2017	OSD		ı	1	ı	ı	ı	1	1	1	1		ı	1	ı	1	1	ı	1	1	1	1	1	ı	ı	ı	1	1	•	1
	MSF Support to	District Office AF-	2018	OSD		4,381	ı	ı	ı	ı	1	1	1	1	4,381	4,381	ı	ı	İ	ı	ı	1	1	Î	ı	ı	ı	ı	İ	ı	1	4,381	1
	Upgrading sub health	Helmand province	2017	OSD		Ŋ	1	ı	ı	ı	1	1	ı	1	2	ı	1	ı	1	ß	ı	1	1	ı	1	1	ı	ı	1	0	1	5	1
	Upgrading sub health	Helmand province	2018	OSD		54,854	1	ı	ı	ı	1	1	1 .	4,479	59,334	32,617	ı	ı	271	1,801	1	4,087	1	10,437	1,757	ı	ı	ı	1	3,884	4,479	59,334	1
	BPHS- Helmand	0032	2017	OSD	1	2,048,277	ı	ı	I	ı	1	1	1 (	288	2,048,565	1,199,427	ı	ı	53,927	22,732	1	370	1	56,841	616,207	1	ı	ı	737	98,036	288	2,048,565	1
	BPHS- Helmand	0032	2018	OSD		4,731,722	ı	ı	ı	ı	1	İ	1 .	4,156	4,735,878	2,745,668	ı	ı	222,188	61,868	ı	22,436	İ	180,953	1,270,436	ı	ı	ı	222	227,617	4,156	4,735,878	ı
_	ır tes																														•		



#### 66 Annual Report 2018

## FOR THE YEAR ENDED DECEMBER 31, 2018 NOTES TO THE FINANCIAL STATEMENTS **BRAC AFGHANISTAN**

## Segmental Reporting 23

nensive Income for the year (2018 (Amount in United States rribution)	Temporary Project Account AF- 0023/P-98 USD USD	Temporary   Temporary   Elimination   Project   Project   O023/P-98   O023/P	Elimination on consolidati on USD C246,390)	Elimination on consolidati on ON ON ON ON ON ON ON ON ON ON ON ON ON
Exchange gallis/losses Amortization of investment in fixed asset	102,080	137,702		
AMONIZATION OF INVESTMENT IN TIXED ASSET	251,197	1,848,916	(246,390)	(114,400)
EXPENDITURE				

1,708,495 137,702 39,281 **10,463,026** 

147,501 102,086 69,623 **14,318,872** 

287,344 2,803

423,519

8,236,840 50,561

13,574,533

2017 USD

2018 USD

Total

Total

1,087,087	(335,731)	•	•	1,032,118	(409,781)
1,087,087	(335,731)	1 1	, 1	1,032,118	(409,781)
9,375,939	14,654,603	(114,400)	(246,390)	816,798	826,099
50,250	74,796	ı	-	6,624	96
808'26	197,068	1	1	(808,76)	(197,068)
11,042	12,541	1	1	863	4,263
150,482	115,709	1	1	1	į
ı	1	(114,400)	(246,390)	1	İ
84,871	96,292	1	i	1	İ
2,129,363	3,670,094	1	1	1	27,357
596,354	885,853	1	1	101,066	64,975
54,543	36,031	1	ı	1	1
194,643	166,865	1	1	1	į
6,154	204,915	1	1	1	į
291,066	348,257	1	1	77,941	109,138
396,981	602,627	1	1	80,656	76,472
70,155	43,609	1	1	ı	1
968,579	1,213,601	1	1	ı	1
4,273,650	6,986,345	1	1	647,457	575,746

Depreciation on property, plant and equipment

TOTAL EXPENDITURE

SURPLUS / (DEFICIT)

H.O. logistics and management support

BRAC Afghanistan contribution expenses

Monitoring & evaluation

Program expenses

Technical support from HO

Audit fees

Stationery, rent & utilities Maintenance & general expenses

School rent & maintenance

Teacher honorarium

Salaries & benefits

Staff training & development

Beneficiary training

Teachers training

Traveling & transportation



#### STICHTING BRAC INTERNATIONAL

Bezuidenhoutseweg 2 2594 AV The Hague The Netherlands T: +31 (0)6 50 255 110 W: www.bracinternational.nl

#### **BRAC AFGHANISTAN**

House # 472, Lane # 2 Masjid-e-Haji Mir Ahmad Street Baharistan, Karte Parwan Kabul Afghanistan M: -+93 (0) 617 9655 W: www.bracinternatinaional/nl/afghanistan

#### **EDITORIAL PANEL**

Masud Rana Musharrat Bidita Md. Siddique Ali

Graphic Designer

Sinthia Ahmed

Photo Credit
BRAC Afghanistan

Disclaimer: Some names and identifying details in the case stories have been changed to protect the privacy of the individuals.